Form **990**

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047 2016

Open to Public

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.

▶ Information about Form 990 and its instructions is at www.irs.gov/form990. Inspection For the 2016 calendar year, or tax year beginning 2016, and ending 20 B Check if applicable: C Name of organization Northwestern Ohio CommunityAction Commission, Inc. D Employer identification number Address change Doing business as 34-0971599 Number and street (or P.O. box if mail is not delivered to street address) Name change E Telephone number Initial return 1933 East Second Street 419-784-2150 City or town, state or province, country, and ZIP or foreign postal code Final return/terminated Amended return Defiance, OH 43512 G Gross receipts \$ F Name and address of principal officer: Application pending Dean Genter, same as C above H(a) Is this a group return for subordinates? Yes Vo H(b) Are all subordinates included? Yes No Tax-exempt status: √ 501(c)(3) 501(c) () ◀ (insert no.) ☐ 4947(a)(1) or If "No," attach a list. (see instructions) Website: ▶ nocac.org H(c) Group exemption number ▶ Form of organization: Corporation Trust Association Other ▶ L Year of formation: M State of legal domicile: Summary Part I Briefly describe the organization's mission or most significant activities: The purpose and function of NOCAC is to plan, Activities & Governance develop and coordinate programs and services to combat poverty for the residents of Defiance, Fulton, Henry, Paulding, Van Wert and Williams Counties. NOCAC works on behalf of low-income people to attain skills necessary to become self-sufficient. 2 Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets. Number of voting members of the governing body (Part VI, line 1a) 17 Number of independent voting members of the governing body (Part VI, line 1b) 4 17 5 Total number of individuals employed in calendar year 2016 (Part V, line 2a) 5 184 Total number of volunteers (estimate if necessary) 6 2,292 Total unrelated business revenue from Part VIII, column (C), line 12 7a 39,642 Net unrelated business taxable income from Form 990-T, line 34 7b 3,281 Prior Year **Current Year** 8 Contributions and grants (Part VIII, line 1h). Revenue 7,131,492 7,184,336 9 Program service revenue (Part VIII, line 2g) 147,965 114,555 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . . . 10 19,438 (54,582)11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) . . . 0 0 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 7,298,895 7,244,309 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) 893,680 802,942 14 Benefits paid to or for members (Part IX, column (A), line 4) 0 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 15 Expenses 4,296,767 4,396,180 16a Professional fundraising fees (Part IX, column (A), line 11e) 0 Total fundraising expenses (Part IX, column (D), line 25) ▶ Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 17 2,123,019 2,199,209 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 7,313,466 7,398,331 19 Revenue less expenses. Subtract line 18 from line 12 (14,571)(154,022)Assets or Balances **Beginning of Current Year** End of Year 20 Total assets (Part X, line 16) 3,723,088 3,392,582 21 Total liabilities (Part X, line 26) . . . 986,567 810,083 22 Net assets or fund balances. Subtract line 21 from line 20 2,736,521 2,582,499 Part II Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge true, correct, and complete. Declaration of preparer (other than office) is based on all information of which preparer has any knowledge. Sign Signature of officer Date Here Deboral Type or print name and title Print/Type preparer's name Preparer's signature Date Paid Check | if self-employed Preparer Firm's name **Use Only** Firm's EIN ▶ Firm's address ▶ Phone no. May the IRS discuss this return with the preparer shown above? (see instructions)

Form	990	(2016)	

Part	
1	Check if Schedule O contains a response or note to any line in this Part III
	Briefly describe the organization's mission:
	The purpose and function of NOCAC is to plan, develop and coordinate programs and services to combat poverty for the residents of Defiance, Fulton, Henry, Paulding, Van Wert and Williams Counties. NOCAC works on behalf of low-income people to attain skills
	necessary to become self-sufficient.
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ?
_	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program
	services?
4	If "Yes," describe these changes on Schedule O.
-	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others,
	the total expenses, and revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 3,731,070 including grants of \$) (Revenue \$
	Community Services made 9,080 payments for housing, utilities, food, gasoline, prescriptions or employment related needs on
	behalf of low-income households. The soup kitchen served 8,520 lunches and 1,167 evening meals to low-income individuals. It
	also provided 2,788 units of transportation to consumers and for food donation pickup. USDA food commodities were distributed to
	199 low-income families. Four emergency shelter rooms housed 181 homeless individuals for 4,494 nights. Seventeen income
	eligible consumers participated in individual development accounts for home ownership, business development or to further their
	education. Two homes were purchased and three consumers received post secondary education in 2016. Sixty-seven individuals
	participated in Getting Ahead in a Just Getting By World class. Financial coaching classes were given to 61 clients and 177 people
	attended money management classes. Applications for 6,024 low-income customers were processed resulting in an affordable
	income based utility payment plan. Air conditioners were distributed to 319 eligible households. Thirty-eight local children attended
	summer camp. Four hundred eighty-two rides were provided for medical, employment or legal needs for eligible people. NOCAC
	provided 1,334 low to moderate income households with free tax preparation through the Ohio Benefit Bank.
4b	(Code:) (Expenses \$
	Child Development provided part year comprehensive preschool services to 505 low-income children in 9 centers with 26 classrooms.
	Transportation services were provided to 373 of these children on 19 buses. Teachers provided comprehensive home based services
	to another 34 low-income children. Medical exams were received by 456 children and 408 received dental exams with 83 receiving
	follow up treatment. Classroom children were served 28,095 breakfasts, 43,320 lunches and 25,925 snacks that met USDA regulations
	Child care assistance was provided to 2,137 children by 159 providers/centers for 1,188 parents who were income eligible and either
	working or attending classes. Each provider receives at least two monitorings per year by NOCAC staff. Fourteen summer food sites
	served 15,865 lunches that met USDA requirements to 2,612 unduplicated children during June, July and August. Weekend meal
	bags were given to 194 households at 5 summer food sites.
4c	(Code:) (Expenses \$ 1,029,336 including grants of \$) (Revenue \$)
	(Code:) (Expenses \$ 1,029,336 including grants of \$) (Revenue \$) Housing and Energy Services provided 99 homes with weatherization services including attic/sidewall/floor insulation and air duct
	sealing. One hundred one furnaces, hot water heaters or air conditioners were replaced, 81 non-efficient refrigerators or cook stoves
	were replaced. Roof replacements/repairs were completed on 7 homes, 7 homes had electrical upgrades, 2 homes received plumbing
	repairs, and 5 entry doors were replaced. Energy efficient bulbs, fixtures and bath exhaust fans were installed in 64 homes.
	Consumer education was given to 251 households.
4d	Other program services (Describe in Schedule O.)
1-	(Expenses \$ including grants of \$) (Revenue \$)
4e	Total program service expenses ► 6,765,354

art	Checklist of Required Schedules		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"		Yes	No
	complete Schedule A	1	1	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	/	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			,
	candidates for public office? If "Yes," complete Schedule C, Part I	3		<u> </u>
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," <i>complete Schedule C, Part II</i>	4		1
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,	•		11.
	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,			,
	Part III	5		✓
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6		1
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			,
0	the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i> Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes,"</i>	7		✓
8	complete Schedule D, Part III	8		1
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a			
	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			,
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		✓
10	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		1
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"			
	complete Schedule D, Part VI	11a	✓	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		1
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		1
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		1
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		1
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		1
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D. Parts XI and XII	12a		1
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If			
	"Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		1
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13 14a		1
	Did the organization maintain an office, employees, or agents outside of the United States?	144		<u> </u>
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
45	foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV.</i> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or	14b		√
15	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		1
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			
	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		1
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		1
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		1
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		1

Part I	V Checklist of Required Schedules (continued)			
			Yes	No
20 a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		1
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? .	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		1
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	/	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23		1
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		1
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24b 24c		1
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		1
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		1
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		1
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		1
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		1
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
a b	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete	28a		1
	Schedule L, Part IV	28b		1
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		1
29 30	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified	29		1
0.4	conservation contributions? If "Yes," complete Schedule M	30		/
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		1
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		1
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		1
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	1	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		1
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		1
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		1
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and	3,		

19? Note. All Form 990 filers are required to complete Schedule O.

Part V	Statements	Regarding	Other	IRS	Filings	and	Tax	Complia	nce
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	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 108		77	
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0			
C	Did the organization comply with backup withholding rules for reportable payments to vendors and			
	reportable gaming (gambling) winnings to prize winners?	1c	1	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 184			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .	2b	✓	
•	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			To be
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	1	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	1	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?			,
b		4a		
D	If "Yes," enter the name of the foreign country:			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		1
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		1
C	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		✓
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or	-		
7	gifts were not tax deductible?	6b		
7 a	Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
4	and services provided to the payor?	7-		1
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7a 7b	-	
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	70	-	
	required to file Form 8282?	7c		1
d	If "Yes," indicate the number of Forms 8282 filed during the year	70		
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		1
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? .	7f		1
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
a b	Initiation fees and capital contributions included on Part VIII, line 12			
11	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . Section 501(c)(12) organizations. Enter:			
a	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b	4.40		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
a	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O.		100	
b	Enter the amount of reserves the organization is required to maintain by the states in which	£138		
220	the organization is licensed to issue qualified health plans			
C	Enter the amount of reserves on hand		444	1 1 1 1 1
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O .	14b		

Part	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. Schedule O contains a response or note to any line in this Part VI	See ins	for a	ions.
Secti	on A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
ь 2	Enter the number of voting members included in line 1a, above, who are independent . Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?			
3	any other officer, director, trustee, or key employee?	3		1
4 5 6 7a	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? Did the organization become aware during the year of a significant diversion of the organization's assets?. Did the organization have members or stockholders? Did the organization have members, stockholders, or other persons who had the power to elect or appoint	4 5 6		√ √ √
b	one or more members of the governing body?	7a 7b	✓	1
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
a	The governing body?	8a	1	
ь 9	Each committee with authority to act on behalf of the governing body?	8b	V	
- 	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		1
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Reven	ue C	ode.)	
12300			Yes	No
10a b	Did the organization have local chapters, branches, or affiliates?	10a		√
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	1	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	/	
c	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12b	/	
13 14 15	Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	12c 13 14	V V	
a b 16a	The organization's CEO, Executive Director, or top management official	15a 15b		1
b	with a taxable entity during the year?	16a		1
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
	on C. Disclosure			
17 18	List the states with which a copy of this Form 990 is required to be filed ► Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section available for public inspection. Indicate how you made these available. Check all that apply.	501(c)(3)s	only)
19	☑ Own website ☐ Another's website ☑ Upon request ☐ Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of int financial statements available to the public during the tax year.	erest	policy	, and
20	State the name, address, and telephone number of the person who possesses the organization's books and re- Kim C. Reed, 1933 East Second Street, Defiance, OH 43512	cords:	>	

Form		

Form 990 (2016)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

				(0	C)	Y				
(A) Name and Title	(B) Average hours per week (list any	Position (do not check more box, unless person officer and a director				re than one n is both an		(D) Reportable compensation from	(E) Reportable compensation from related	(F) Estimated amount of other
	hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) Kristene Clark	.5									
Trustee		1						0	0	
(2) Anika S. Fields	.5								20	
Trustee		/						0	0	(
(3) Robert Hastedt	.5									
Trustee		1						0	0	C
(4) Angel Hernandez	.5									
Trustee		1						0	0	C
(5) Lewis Hilkert	.5									
Trustee		✓						0	0	C
(6) Amy Hoffman	.5									
Trustee		1						0	0	0
(7) Wendy Jennings	.5									
Trustee		✓						0	0	0
(8) Staci Kaufman	.5									
Trustee		1						0	0	0
(9) Ryan Mack	.5									
Trustee		✓						0	0	0
(10) Ellen Nutter	.5									
Trustee		1						0	0	0
(11) Stan Owens	.5									
Trustee		1						0	0	0
(12) Brian Patrick	.5									
Trustee		1						0	0	0
(13) Bill Rufenacht	.5									
Trustee		1						0	0	0
(14) Becky Samans	.5									
Trustee		✓						0	0	0

Par	Section A. Officers, Directors, Trus	tees, Key E	mplo	yees	s, aı	nd ŀ	lighe	st C	ompensated E	mployees (continu	ued)	rage
						C)						
	(A) Name and title	(B) Average hours per	box,	unles	neck ss pe	rson	e than is both	n an	(D) Reportable compensation	(E) Reportable compensation from	Esti	(F) mated ount of
		week (list any hours for related organizations below dotted line)	Individua or directo	a Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	related organizations (W-2/1099-MISC)	compe fror orgar and	ther ensation mization related nizations
(15) V	ctoria Schelling	.5										
	rustee		/						0	0		(
	helly Shinners	.5	,									
_	rustee athleen Sworden	.5	V						0	0		
	rustee		1						0	0		(
E-broken bill	aren Zeedyk	.5								9		
T	rustee		1						0	o		(
(19) R	achelle Durham	.5										
A CONTRACTOR	rustee/Secretary		/		1				0	0		(
	ark Holtsberry	.5	,		,							
	rustee/Vice President ean Genter	-	-		1				0	0		(
	rustee/President	.5	1		1				0	o		(
	m C. Reed	40	·		-				,	U		
	inance Director					1			75,931	0		24,277
(23) D	eborah A. Gerken	40										
	xecutive Director					1			104,011	0		25,951
(24)												
(25)												
32												
1b	Sub-total			· i					179,972	0		50,238
C	Total from continuation sheets to Part								0	0		(
d	Total (add lines 1b and 1c)							<u>\</u>	179,972	0		50,238
2	Total number of individuals (including burreportable compensation from the organi		to th	ose	list	ed	above	e) w	ho received me	ore than \$100,000) of	
			ALL WIFE									Yes No
3	Did the organization list any former of							emp	loyee, or high	est compensated	t	
4	employee on line 1a? If "Yes," complete								F. 1987 1987 187 187		3	1
4	For any individual listed on line 1a, is the organization and related organizations	sum of rep	oortak	ole o	com	per	nsatio	n a	nd other comp	ensation from the	9	
	individual								complete Sch	edule J for such	4	
5	Did any person listed on line 1a receive of								related organiz	ation or individua		
	for services rendered to the organization								The state of the s		5	1
Section	on B. Independent Contractors											
1	Complete this table for your five highest compensation from the organization. Repyear.											
	(A) Name and business add	Iress							(B) Description of s	ervices	(C) Compensa	ation
D & M	Heating & Electric, LLC, 23208 Rd B23, Cont	inental, OH	45831					Co	ntractor			142,756
	Mechanical Group, LLC, 222 North Market St				891			200	ntractor			142,489
2	Total number of independent contractor received more than \$100,000 of compens							th	ose listed abo	ove) who		

Part VIII	Statement of	of Revenue

		Check if Schedule O contains a resp	onse or note to	any line in this I	Part VIII		П
				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Grants	1a	Federated campaigns 1a	74,698				
Gra	b	Membership dues 1b					
ts, An	С	Fundraising events 1c					
ilar ilar	d	Related organizations 1d					
ns,	е	Government grants (contributions) 1e	7,062,605				
Contributions, Gifts, Grants and Other Similar Amounts	f	All other contributions, gifts, grants, and similar amounts not included above	47,033				
onti	g	Noncash contributions included in lines 1a-1f: \$					
	h	Total. Add lines 1a-1f		7,184,336			
an a			Business Code				
leve	2a	Usage Fees	900099	103,064	63,422	39,642	0
Se	b	Tenant Rent	624200	11,491	11,491	0	0
N.	C						
n Se	d e						
gran	f	All other program service revenue.					
Program Service Revenue	g	Total. Add lines 2a–2f	•	114 555			
	3	Investment income (including divide	ends interest	114,555			
				(54,582)	(54 593)		•
	4	Income from investment of tax-exempt bo	A	(34,382)	(54,582)	0	0
	5	Royalties	and the second s	0	0	0	0
		(i) Real	(ii) Personal				
	6a	Gross rents					
	b	Less: rental expenses					
	С	Rental income or (loss)					
	d	Net rental income or (loss)	>	0	0	0	0
	7a	Gross amount from sales of assets other than inventory	(ii) Other				
	b	Less: cost or other basis and sales expenses .					
	С	Gain or (loss)					
	d	Net gain or (loss)		0	0	0	0
Other Revenue	8a	Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18					
0		Less: direct expenses b Net income or (loss) from fundraising e	wente				
	9a	Gross income from gaming activities. See Part IV, line 19	vente .	0		0	0
	b	Less: direct expenses b					
	C	Net income or (loss) from gaming activ	ities ►	0	0	0	0
	10a	Gross sales of inventory, less returns and allowances a					
	b	Less: cost of goods sold b					
	С	Net income or (loss) from sales of inve		0	0	0	0
		Miscellaneous Revenue	Business Code				
	11a						
	b						
	C						
	d	All other revenue		-	The state of the s	etro management	
	e	Total. Add lines 11a–11d		0	STANKELINE TO		
	12	Total revenue. See instructions		7,244,309	20,331	39,642	0

Part IX Statement of Functional Expenses

_	Check if Schedule O contains a respons			(0)	
	t include amounts reported on lines 6b, 7b, , and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21	0	0		talpara in a second
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22	802,942	802,942		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16	0	0		
4	Benefits paid to or for members	0	0		
5	Compensation of current officers, directors,				
	trustees, and key employees	231,950	0	231,950	
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	0	0	0	
7	Other salaries and wages	3,047,913	2,871,201	176,712	
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	100,364	89,761	10,603	
9	Other employee benefits	646,748	577,326	69,422	
10	Payroll taxes	369,205	338,000	31,205	
11	Fees for services (non-employees):				
a	Management	0	0	0	
b	Legal	0	0	0	
C	Accounting	39,634	4,822	34,812	
d	Lobbying	0	0	0	
е	Professional fundraising services. See Part IV, line 17	0			
f	Investment management fees	0	0	0	
g	Other. (If line 11g amount exceeds 10% of line 25, column				
	(A) amount, list line 11g expenses on Schedule O.)	166,703	156,034	10,669	
12	Advertising and promotion	19,803	19,803	0	
13	Office expenses	646,081	630,550	15,531	
14	Information technology	0	0	0	
15	Royalties	0	0	0	
16	Occupancy	279,866	266,766	13,100	
17	Travel	141,842	133,927	7,915	
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	0	0	0	
19	Conferences, conventions, and meetings .	33,900	32,238	1,662	
20	Interest	0	0	0	
21	Payments to affiliates	0	0	0	
22	Depreciation, depletion, and amortization .	203,892	190,530	13,362	
23	Insurance	63,629	58,999	4,630	
24	Other expenses. Itemize expenses not covered				
	above (List miscellaneous expenses in line 24e. If				
	line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O.)	MAN STATE OF THE REAL PROPERTY.			
a	Weatherization Materials	220,724	220,724	0	
b	Lease/Maintenance Equipment	114,760	104,232	10,528	
С	Contractor Payments	174,138	174,138	0	
d	Vehicle Gas, Oil & Repairs	94,237	93,361	876	
е	All other expenses			1200	
25	Total functional expenses. Add lines 1 through 24e	7,398,331	6,765,354	632,977	
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs				
	from a combined educational campaign and				
	fundraising solicitation. Check here if				

Part X Balance Sheet

		Check if Schedule O contains a response or note to any line in this Par	tX		🗆
			(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing	1,250	1	1,250
	2	Savings and temporary cash investments	1,710,991	2	1,561,309
	3	Pledges and grants receivable, net	554,377	1000	554,048
	4	Accounts receivable, net	32	4	(229)
	5	Loans and other receivables from current and former officers, directors,			
		trustees, key employees, and highest compensated employees.			
		Complete Part II of Schedule L	0	5	0
ts	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L	0	6	0
Assets	7	Notes and loans receivable, net	0	7	0
As	8	Inventories for sale or use	49,911	8	30,184
	9	Prepaid expenses and deferred charges	59,783	9	60,867
	10a	Land, buildings, and equipment: cost or			
		other basis. Complete Part VI of Schedule D 10a 3,652,538			
	b	Less: accumulated depreciation 10b 2,881,657	846,887	10c	770,881
	11	Investments—publicly traded securities	499,757	1702/1702	414,172
	12	Investments—other securities. See Part IV, line 11	0	12	0
	13	Investments – program-related. See Part IV, line 11	0	13	0
	14	Intangible assets	0	14	0
	15	Other assets. See Part IV, line 11	100	15	100
	16	Total assets. Add lines 1 through 15 (must equal line 34)	3,723,088	16	3,392,582
	17	Accounts payable and accrued expenses	393,574	17	452,372
	18	Grants payable	0	18	0
	19	Deferred revenue	592,993	19	357,711
	20	Tax-exempt bond liabilities	0	20	0
	21	Escrow or custodial account liability. Complete Part IV of Schedule D .	0	21	0
es	22	Loans and other payables to current and former officers, directors,			
Ħ		trustees, key employees, highest compensated employees, and			
Liabilities	120000	disqualified persons. Complete Part II of Schedule L	0	22	0
_	23	Secured mortgages and notes payable to unrelated third parties	0	23	0
	24	Unsecured notes and loans payable to unrelated third parties	0	24	0
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D		_	
	26	of Schedule D	0	25	0
_	20	Total liabilities. Add lines 17 through 25	986,567	26	810,083
es		complete lines 27 through 29, and lines 33 and 34.			
nc	27	Unrestricted net assets	0.000.000	27	
ala	28	Temporarily restricted net assets	2,003,226 733,295	28	1,878,062
d B	29	Permanently restricted net assets	733,295	29	704,437
Net Assets or Fund Balances		Organizations that do not follow SFAS 117 (ASC 958), check here ▶ □ and complete lines 30 through 34.		2.5	0
ts	30	Capital stock or trust principal, or current funds	0	30	0
se	31	Paid-in or capital surplus, or land, building, or equipment fund	0	31	0
As	32	Retained earnings, endowment, accumulated income, or other funds .	0	32	0
Vet	33	Total net assets or fund balances	2,736,521	33	2,582,499
	34	Total liabilities and net assets/fund balances	3,723,088	34	3,392,582
				77-77-78	F 000 (0046)

Par	XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1			14,309
2	Total expenses (must equal Part IX, column (A), line 25)	2			8,331
3	Revenue less expenses. Subtract line 2 from line 1	3			4,022)
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			6,521
5	Net unrealized gains (losses) on investments	5			0
6	Donated services and use of facilities	6			0
7	Investment expenses	7			0
8	Prior period adjustments	8			0
9	Other changes in net assets or fund balances (explain in Schedule O)	9			0
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line				
	33, column (B))	10		2,58	32,499
Part	XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
- 2	A			Yes	No
1	Accounting method used to prepare the Form 990: Cash Accrual Other	India da			
	If the organization changed its method of accounting from a prior year or checked "Other," exp Schedule O.	olain ir			
20			0-		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? . If "Yes," check a box below to indicate whether the financial statements for the year were comp				_
	reviewed on a separate basis, consolidated basis, or both:	ilea o			
	Separate basis Consolidated basis Both consolidated and separate basis				
h	Were the organization's financial statements audited by an independent accountant?		2b	,	
D	If "Yes," check a box below to indicate whether the financial statements for the year were audited by an independent accountant?	d on a		V	
	separate basis, consolidated basis, or both:	u on a			
	✓ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for ov	ersiah			
	of the audit, review, or compilation of its financial statements and selection of an independent accour			1	
	If the organization changed either its oversight process or selection process during the tax year, exp				
	Schedule O.				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set f	orth ir	1		
	the Single Audit Act and OMB Circular A-133?		3a	/	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not under	go the		-	
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such au	dits.	3b	1	
			Forr	n 990	(2016)

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

OMB No. 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service

► Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. Employer identification number Name of the organization

Inspection

lort	hwe	estern Oho Community Action Com	mission, Inc.				34-097	
Pa	art I	Reason for Public Chari	ity Status (All o					ns.
The	org	ganization is not a private foundat	ion because it is	: (For lines 1 through	12, check	k only on	e box.)	
1		A church, convention of church	es, or association	n of churches describ	oed in se	ction 170)(b)(1)(A)(i).	
2		A school described in section 1	170(b)(1)(A)(ii). (/	Attach Schedule E (Fo	orm 990 d	or 990-EZ	(-).)	
3	_	A hospital or a cooperative hos	pital service orga	anization described in	section	170(b)(1)(A)(III). aation 170/b)/1)/A)/i	iii) Enter the
4	L	A medical research organization		njunction with a nosp	itai descr	ibed in S	ection (70(b)(1)(A)(iii). Efficer tile
_	_	hospital's name, city, and state An organization operated for the	ha hanafit of a	college or university	owned or	operate	d by a government	al unit described in
5	L	section 170(b)(1)(A)(iv). (Comp	lete Part II.)	college of university t	owned of	operate	a by a government	ar arme accompany
6	Г	☐ A federal, state, or local govern		nental unit described	in sectio	n 170(b)	(1)(A)(v).	
7		An organization that normally r	receives a subst	antial part of its supr	ort from	a govern	mental unit or from	the general public
	L	described in section 170(b)(1)(A)(vi). (Complete	e Part II.)				
8	Г	A community trust described in			Part II.)			
9		An agricultural research organiz	zation described	in section 170(b)(1)(A)(ix) ope	erated in	conjunction with a la	and-grant college
		or university or a non-land-grar university:	nt college of agri	culture (see instructio	ns). Ente	r the nam	ne, city, and state of	the college or
10		An organization that normally re receipts from activities related to support from gross investment	to its exempt fur	actions—subject to ce	ertain exc	eptions.	and (2) no more than	1 331/3% of its
		acquired by the organization af	ter June 30, 197	See section 509(a)(2). (Con	nplete Pa	art III.)	
11		An organization organized and						
12		An organization organized and	operated exclusi	ively for the benefit of	, to perfo	rm the fu	inctions of, or to car	ry out the purposes
		of one or more publicly support Check the box in lines 12a throu	rted organization	ns described in section	on 509(a)(1) or se	ection 509(a)(2). See	e 12e 12f and 12g
	a	☐ Type I. A supporting organithe supported organization((s) the power to	, supervised, or contr regularly appoint or e	lect a ma	is suppor iority of t	he directors or trust	ees of the
		supporting organization. You					ino amounto or areas.	
	b	☐ Type II. A supporting organ					upported organization	on(s), by having
	~	control or management of t						
		organization(s). You must of						
	C	☐ Type III functionally integree	rated. A support	ing organization oper	ated in co	onnection	n with, and functiona	ally integrated with,
		its supported organization(s	6 6 A					
	d	☐ Type III non-functionally in						
		that is not functionally integ requirement (see instruction						d an attentiveness
	_	The same of the sa	The state of the s	The state of the s				U. Toma III
	е	Check this box if the organi functionally integrated, or T	ization received	a written determination	on from tr	ne IRS tha	at it is a Type I, Type	e II, Type III
	f	Enter the number of supported o	Total Control of the		30 8/3	n gai iizati	ion.	
		Provide the following information						
		(i) Name of supported organization	(ii) EIN	(iii) Type of organization	(iv) Is the o	rganization	(v) Amount of monetary	(vi) Amount of
		•		(described on lines 1–10 above (see instructions))		r governing ment?	support (see instructions)	other support (see instructions)
				above (see instructions))			insu detions)	mad dottonaj
					Yes	No		
(A)								
(B)								
(C)								
(D)								
(E)								

18

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) (a) 2012 (b) 2013 (c) 2014 (d) 2015 (e) 2016 (f) Total Gifts. grants, contributions, and membership fees received. (Do not include any "unusual grants.") . . . 7,138,998 6,944,657 7,434,010 7,131,492 7,184,336 35,833,493 2 Tax revenues levied organization's benefit and either paid to or expended on its behalf . . . 0 0 0 0 The value of services or facilities 3 furnished by a governmental unit to the organization without charge 0 0 Total. Add lines 1 through 3. . . . 7,138,998 6,944,657 7,434,010 7,131,492 7,184,336 35,833,493 The portion of total contributions by each person (other than governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) 0 Public support. Subtract line 5 from line 4 35,833,493 Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2012 (b) 2013 (c) 2014 (d) 2015 (e) 2016 (f) Total 7 Amounts from line 4 7,138,998 6,944,657 7,434,010 7,131,492 7,184,336 35,833,493 Gross income from interest, dividends. payments received on securities loans, rents, royalties and income from similar sources 35,936 74,307 65,803 19,438 (54,582)140,902 Net income from unrelated business activities, whether or not the business is regularly carried on (721)441 892 2,260 3,281 6,153 Other income. Do not include gain or 10 loss from the sale of capital assets (Explain in Part VI.) 0 Total support. Add lines 7 through 10 11 35,980,548 12 12 601,677 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) Section C. Computation of Public Support Percentage Public support percentage for 2016 (line 6, column (f) divided by line 11, column (f)) 14 14 99.6 % Public support percentage from 2015 Schedule A, Part II, line 14 15 15 99.5 % 331/3% support test-2016. If the organization did not check the box on line 13, and line 14 is 331/3% or more, check this 331/3% support test-2015. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, check 17a 10%-facts-and-circumstances test-2016. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported 10%-facts-and-circumstances test-2015. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2016

Employer identification number

		y Action Commission, Inc.	34-09/1599
Organiz	zation type (check or	ne):	
Filers o	f:	Section:	
Form 99	90 or 990-EZ	√ 501(c)(3) (enter number) organization	
		4947(a)(1) nonexempt charitable trust not treated as a private foundate	ion
		☐ 527 political organization	
Form 99	90-PF	☐ 501(c)(3) exempt private foundation	
		☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation	
		☐ 501(c)(3) taxable private foundation	
	only a section 501(c)(7	covered by the General Rule or a Special Rule. 7), (8), or (10) organization can check boxes for both the General Rule and a	Special Rule. See
Genera	I Rule		
		filing Form 990, 990-EZ, or 990-PF that received, during the year, contributor property) from any one contributor. Complete Parts I and II. See instruction ontributions.	
Special	Rules		
	regulations under se 13, 16a, or 16b, and	described in section 501(c)(3) filing Form 990 or 990-EZ that met the 331/3 9 ections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or I that received from any one contributor, during the year, total contributions the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Contributions	990-EZ), Part II, line of the greater of (1)
	contributor, during t	described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that rece he year, total contributions of more than \$1,000 exclusively for religious, cha nal purposes, or for the prevention of cruelty to children or animals. Complet	ritable, scientific,
	contributor, during t contributions totaled during the year for a General Rule applie	described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that receive year, contributions exclusively for religious, charitable, etc., purposes, but more than \$1,000. If this box is checked, enter here the total contributions an exclusively religious, charitable, etc., purpose. Don't complete any of the est to this organization because it received nonexclusively religious, charitable fore during the year	ut no such s that were received parts unless the

Columbus, OH 43215

(a)

No.

6

(b)

Name, address, and ZIP + 4

ODE, Early Childhood Education

25 South Front Street

Columbus, OH 43215

Name of organization Employer identification number

Northwestern Ohio Community Action Commission, Inc. 34-0971599

Northwestern Ohio Community Action Commission, Inc. Contributors (See instructions). Use duplicate copies of Part I if additional space is needed. Part I (a) Type of contribution Name, address, and ZIP + 4 **Total contributions** No. Person 1 ODE, Office of Child Nutrition **Payroll** Noncash 272,525 25 South Front Street, MS303 (Complete Part II for noncash contributions.) Columbus, OH 43215-4183 (a) (c) (d) Name, address, and ZIP + 4 **Total contributions** Type of contribution No. Person 2 ODSA, Office of Community Assistance **Payroll** 2,279,578 Noncash 77 South Front Street (Complete Part II for noncash contributions.) Columbus, OH 43215 (c) (d) (a) **Total contributions** Type of contribution No. Name, address, and ZIP + 4 3 Person Ohio Department of Job and Family Services Payroll Noncash 292,438 30 E. Broad Street, FL 32

4	HHS, Administration for Children and Families 233 N. Michigan Ave, Suite 400 Chicago, IL 60601-5501	\$3,159,859	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
5	ODSA, Office of Community Development 77 South High Street Columbus, OH 43215	\$395,588	Person
(a)	(b)	(c) Total contributions	(d)
No.	Name, address, and ZIP + 4		Type of contribution

Person

Payroll

335,404

Noncash

(Complete Part II for noncash contributions.)

(Complete Part II for noncash contributions.)

(d)
Type of contribution

(c)

Total contributions

SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

OMB No. 1545-0047 2016

Open to Public Inspection

Department of the Treasury Internal Revenue Service ► Attach to Form 990.
► Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization Employer identification number Northwestern Ohio Community Action Commission, Inc. Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts 1 Total number at end of year 2 Aggregate value of contributions to (during year) 3 Aggregate value of grants from (during year) . Aggregate value at end of year 4 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose Conservation Easements. Part II Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). ☐ Preservation of land for public use (e.g., recreation or education) ☐ Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06, and not on a 2d 3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the Number of states where property subject to conservation easement is located ▶ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Part III Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of

public service, provide the following amounts relating to these items:

Part	Organizations Maintaining							
3	Using the organization's acquisition,		ther reco	rds, chec	k any of the	follov	ving that are a s	ignificant use of its
	collection items (check all that apply):							
а	Public exhibition				or exchange			
b	Scholarly research		е	Othe				
C	Preservation for future generations							
4	Provide a description of the organiza XIII.	tion's collections	and expl	ain how t	hey further th	ne org	anization's exer	npt purpose in Part
5	During the year, did the organization							ar
	assets to be sold to raise funds rather	r than to be mainta	ained as	part of the	e organization	n's co	llection?	☐ Yes ☐ No
Part								
	Complete if the organization	answered "Yes	on Fo	m 990, I	Part IV, line 9	9, or	reported an an	nount on Form
	990, Part X, line 21.							
1a	Is the organization an agent, trustee							Parameter Control
	included on Form 990, Part X?					•		☐ Yes ☐ No
b	If "Yes," explain the arrangement in P	art XIII and compl	ete the fo	ollowing to	able:		Τ Δ	mount
_	Beginning balance					10	-	mount
d	Additions during the year					1d		
e	Distributions during the year					1e		
f	Ending balance					1f		
2a	Did the organization include an amou							? Yes No
	If "Yes," explain the arrangement in P							
Par								
Securio Alberta	Complete if the organization	answered "Yes	on Fo	m 990, I	Part IV, line	10.		
		(a) Current year	(b) Pr	ior year	(c) Two years I	back	(d) Three years bac	(e) Four years back
1a	Beginning of year balance							
b	Contributions							
С	Net investment earnings, gains, and losses							
d	Grants or scholarships							
е	Other expenditures for facilities and programs							
f	Administrative expenses							
g	End of year balance							
2	Provide the estimated percentage of			ce (line 1g	, column (a))	held a	as:	
a	Board designated or quasi-endowme	nt >	%					
b	Permanent endowment >	%						
C	Temporarily restricted endowment		000/					
3a	The percentages on lines 2a, 2b, and Are there endowment funds not in the			ization th	at are held ar	nd ad	ministered for th	10
va	organization by:	e possession of the	le organ	zation th	at are rield ar	iu au	ministered for tr	Yes No
	(i) unrelated organizations							3a(i)
	(ii) related organizations							3a(ii)
b	If "Yes" on line 3a(ii), are the related of			ired on S	chedule R? .			3b
4	Describe in Part XIII the intended use							
Part	VI Land, Buildings, and Equip	oment.						
7-1-10-0	Complete if the organization	answered "Yes	on Fo	m 990, I	Part IV, line	11a.	See Form 990,	Part X, line 10.
	Description of property	(a) Cost or o		POSCHER SCHOOLS	or other basis ther)		Accumulated epreciation	(d) Book value
1a	Land			<u> </u>		SPUB.	Authorities (NYA STOPE)	
b	Buildings		-		1,985,749		1,645,079	340,670
C	Leasehold improvements				1,000,140	207207-1-1	1,043,073	340,070
d	Equipment				527,216		453,905	73,311
е	Other				1,139,573		782,673	356,900
Total	Add lines 1a through 1e. (Column (d) r	nust equal Form 9	90. Part	X. columi		.) .		770.881

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service Name of the organization

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

or 22.

OMB No. 1545-0047

2016
Open to Public Inspection

Employer identification number

► Attach to Form 990.

Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

Schedule I (Form 990) (2016) No Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form (h) Purpose of grant or assistance 34-0971599 √ Yes Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed (g) Description of noncash assistance (d) Amount of cash (e) Amount of non-grant (f) Method of valuation (book, FMV, appraisal, cash assistance (book, FMV, appraisal, other) Cat. No. 50055P . Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . Enter total number of other organizations listed in the line 1 table (c) IRC section (if applicable) the selection criteria used to award the grants or assistance? For Paperwork Reduction Act Notice, see the Instructions for Form 990. General Information on Grants and Assistance Northwestern Ohio Community Action Commission, Inc. (p) EIN 1 (a) Name and address of organization Partl Part II 8 6 (12) (2) 9 3 4 (2) 9 8 Ξ

Schedule I (Form 990) (2016)

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. Part III

1 Utility, Rent or other emergency assistance 9,598 749,333 63,609 3 4 5 6 6 7 7 7 7 7 7 7 7 8 7 8 7 9 7 9 7 7 7 7 7	9,598 42 the information re	53,609 53,609	e 2; Part III, colun	ın (b); and any other addi	ional information.
e	42 the information r	53,609 equired in Part I, lin	e 2; Part III, colun	ın (b); and any other addi	ional information.
	the information r	equired in Part I, lin	e 2; Part III, colum	ın (b); and any other addi	ional information.
	the information r	equired in Part I, lin	e 2; Part III, colur	ın (b); and any other addi	tional information.
	the information r	equired in Part I, lin	e 2; Part III, colun	in (b); and any other addi	ional information.
	the information r	equired in Part I, lin	e 2; Part III, colur	ın (b); and any other addi	ional information.
	the information n	equired in Part I, lin	e 2; Part III, colun	in (b); and any other addi	tional information.
					Schedule I (Form 990) (2016)

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization ► Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Employer identification number

Action Commission Inc	34-0971599
Northwestern Ohio Community Action Commission, Inc.	
Part VI, 7a. Low income members of the public elect reprresentatives of low-income consumers to Start Policy Council elect one representative from the policy Council to sit on the NOCA	
Part VI, 11b. The 990 and all schedules were prepared by the Finance Director and shared with the B prior to submission.	oard at the October Board Meeting
Part VI, 12c. All new employees and governing board members receive the Code of Conduct and sig	n a disclosure statement acknowledging
they have read and understand the policy and will report any real or perceived conflict	
governing board and employee disclosures are returned to the Executive Director. If a will notify the Board President immediately. The Board President will refer the issue to	
to determine a resolution alleviating the conflict. Should the conflict relate to one or m	
be restricted from participation in the determination of the resolution. Annually, the Fig.	nance Director requires the board to
disclose conflicts per Part VI Section B12b of the 990.	
Part VI, 19. All governing documents, the conflict of interest policy and financial statements of NO	
annual audit, Form 990 and 990-T, and the agency Annual Report are on the agency we	ebsite.

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service Name of the organization

Ξ

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

► Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Schedule R (Form 990) 2016 (g) Section 512(b)(13) controlled entity? °N (f) Direct controlling entity Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. Yes 34-0971599 (f)
Direct controlling (e) End-of-year assets (e)
Public charity status
(if section 501(c)(3)) (d) Total income Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33. (d) Exempt Code section (c) Legal domicile (state or foreign country) Cat. No. 50135Y (c)
Legal domicile (state
or foreign country) (b) Primary activity (b) Primary activity For Paperwork Reduction Act Notice, see the Instructions for Form 990. (a) Name, address, and EIN (if applicable) of disregarded entity Northwestern Ohio Community Action Commission, Inc. (a) Name, address, and EIN of related organization Partl Part II (2) 9 (2) 3 4 (2) (9) Ξ 2 ල 4 E

Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year. Part III

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)		(f) Share of total income	(g) Share of end-of- year assets	(h) Disproportionate allocations?		Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(i) General or managing partner?	(k) Percentage g ownership	tage
								Yes	No		Yes No		
(1) Northwestern Ohio Housing Corporation	Low Income Housing	ЮН	N/A		Related	(387)		0	`	0	`		75
(2) 20-1065421													
(3)													
(4)													
(5)													
(9)													
(2)													
Part IV Identification of Fine 34 because it	Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.	ons Taxable ated organiz	as a Corpora	ation or 1 as a cor	rust. Comportation or	plete if the trust durin	organization of the tax ye	on answ ear.	ered "Yes	on For	m 990, I	Part IV,	
(a) Name, address, and EIN of related organization	ed organization	(b) Primary activity	(c) Legal domicile (state or foreign country)		(d) Direct controlling entity	(e) Type of entity (C corp., S corp., or trust)		(f) Share of total income	(g) Share of end-of-year assets		(h) Percentage Sownership	(I) Section 512(b)(13) controlled entity?	3(13)
												Yes N	No
(1)													
(2)													
(3)										i i			
(4)													
(5)													
(9)													
(7)		-			-								
										Sche	dule R (Fc	Schedule R (Form 990) 2016	2016

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

					L	
Note: Co	Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Yes	ON
1 0	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	nore related organi	zations listed in Parts	S II-IV?		
. a	Beceint of (i) interest, (ii) annuities, (iii) rovalties, or (iv) rent from a controlled entity			•	1a	>
	Suppose (V) interest of the control				1b	>
5	Gill, grant, or capital contribution to related organization(s)				4	1
c Giff	Giff, grant, or capital contribution from related organization(s)	•	• • • • • •		2 ;	
d Los	Loans or loan guarantees to or for related organization(s)		•		Ja	>
	l cons or loan augmentes by related organization(s)				1e	>
					77	,
f Div	Dividends from related organization(s)		•		= .	>
Sala	Sale of assets to related organization(s)				19	>
8 7	of a control from related or an institute			•	4	>
u L	Purchase of assets from related organization(s)	•			Ŧ	>
- Ex	Exchange of assets with related organization(s)				= ;	
j Le	Lease of facilities, equipment, or other assets to related organization(s)				7	>
•						
	initial negative many and a stock and a st			51 - 52 - 52 - 52 - 52 - 52 - 52 - 52 -	*	>
k	Lease of facilities, equipment, or other assets from related organization(s)				-	1
- Pe	Performance of services or membership or fundraising solicitations for related organization(s)					
m Pe	Performance of services or membership or fundraising solicitations by related organization(s)				E	>
dy.	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				무	>
	Chairmy of raid ampliances with related corranization(s)			3.• 3.• 3.•	10	>
	allily of paid elliployees with leaded organization(s)					
					12	>
p Re	Reimbursement paid to related organization(s) for expenses		•		2	
	Reimbursement paid by related organization(s) for expenses				b L	>
2	Other transfer of each or prepared to related organization(s)			•	7	>
	Other transfer of cash or property from related organization(s)				1s	>
	Tel transfer of cast of property more and assessment of the cast o	ilori pail pidt otola	ding covered relation	sehine and transacti	ion thresholds	0
2 If t	If the answer to any of the above is "Yes," see the instructions tor information on who must complete this line, including covered relationships and transaction to any of the above is "Yes," see the instructions to information on who must complete this line, including covered relationships and transactions in contractions are also as a second contraction of the above is "Yes," see the instructions for the above is "Yes," see the instruction of the above is "Yes," and "Yes," are "Yes," and "Yes," are "Yes," and "Y	piere mis me, mon	dilly covered relation	ואוואס מוות וומווסמסר		
	(a)	(q)	(2)	(P)	6	7
	Name of related organization	Transaction	Amount involved	Method of determining amount involved	ng amount involve	De De
		type (a s)				-
(1)						-
(2)						
(3)						1
(4)						
(2)						
3						
(9)				Schedule	Schedule R (Form 990) 2016	2016



Department of the Treasury Internal Revenue Service Ogden UT 84201

INC 1933 E 2ND ST DEFIANCE OH 43512-2503

Notice	CP211A
Tax period	December 31, 2016
Notice date	May 1, 2017
Employer ID number	34-0971599
To contact us	Phone 1-877-829-5500
And the second s	FAX 801-620-5555
D 1 -f 1	





217841

Important information about your December 31, 2016 Form 990

We approved your Form 8868, Application for Extension of Time To File an Exempt Organization Return

We approved the Form 8868 for your December 31, 2016 Form 990.

Your new due date is November 15, 2017.

What you need to do

File your December 31, 2016 Form 990 by November 15, 2017. We encourage you to use electronic filing—the fastest and easiest way to file.

Visit www.irs.gov/charities to learn about approved e-File providers, what types of returns can be filed electronically, and whether you are required to file electronically.

Additional information

- Visit www.irs.gov/cp211a
- For tax forms, instructions, and publications, visit www.irs.gov or call 1-800-TAX-FORM (1-800-829-3676).
- · Keep this notice for your records.

If you need assistance, please don't hesitate to contact us.