# Northwestern Ohio Community Action Commission, Inc. and Subsidiary 

Consolidated Financial Statements and Supplemental Information
December 31, 2018
with Independent Auditors' Report

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## INDEPENDENT AUDITORS' REPORT

Board of Directors of
Northwestern Ohio Community Action Commission, Inc. and Subsidiary
Defiance, Ohio

## Report on the Financial Statements

We have audited the accompanying consolidated financial statements of Northwestern Ohio Community Action Commission, Inc. and Subsidiary which comprise the consolidated statement of financial position as of December 31, 2018, and the related consolidated statements of activities and changes in net assets, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

## Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to Northwestern Ohio Community Action Commission, Inc. and Subsidiary's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Northwestern Ohio Community Action Commission, Inc. and Subsidiary's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Northwestern Ohio Community Action Commission, Inc. and Subsidiary as of December 31, 2018, and the change in their net assets and their cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## Other Matters

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The schedule of revenues and expenditures and the list of programs are presented for purposes of additional analysis and are not a required part of the consolidated financial statements. The accompanying schedule of expenditures of federal awards, as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, is also not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

## Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated September 10, 2019, on our consideration of Northwestern Ohio Community Action Commission, Inc. and Subsidiary's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Northwestern Ohio Community Action Commission, Inc. and Subsidiary's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering Northwestern Ohio Community Action Commission, Inc. and Subsidiary's internal control over financial reporting and compliance.

## Clark, Schaefer, Hackett \& Co.

Springfield, Ohio
September 10, 2019

## Assets

| Current assets: |  |  |
| :---: | :---: | :---: |
| Cash and cash equivalents | \$ | 1,677,396 |
| Marketable securities |  | 429,579 |
| Grants receivable |  | 431,479 |
| Weatherization inventory |  | 112,735 |
| Prepaid expenses |  | 76,645 |
|  |  | 2,727,834 |
| Other assets: |  |  |
| Restricted cash |  | 28,474 |
| Stock investments |  | 100 |
|  |  | 28,574 |
| Property and equipment, net |  | 651,075 |
| Total assets | \$ | 3,407,483 |

## Liabilities and Net Assets

## Current liabilities:

Accounts payable
Accrued payroll and associated liabilities
Grant funds received in advance

Net assets:
Without donor restrictions
With donor restrictions
Total net assets

Total liabilities and net assets
\$ 231,549
216,963
420,396
868,908

2,389,351
149,224
2,538,575
\$ 3,407,483

|  | Without Donor Restrictions |  | With Donor Restrictions | Total |
| :---: | :---: | :---: | :---: | :---: |
| Revenues: |  |  |  |  |
| Grants and contract revenue | \$ | 150 | 8,319,012 | 8,319,162 |
| Interest income |  | 15,659 | 22 | 15,681 |
| Program income |  | 77,273 | 31,218 | 108,491 |
| Donations |  | 59,569 | 9,978 | 69,547 |
| In-kind contributions |  | - | 396,170 | 396,170 |
| Net assets released from restrictions |  | 9,342,758 | (9,342,758) | - |
| Total revenues |  | 9,495,409 | $(586,358)$ | 8,909,051 |
| Program activities: |  |  |  |  |
| Child care and education |  | 4,139,331 | - | 4,139,331 |
| Weatherization/emergency assistance |  | 2,146,953 | - | 2,146,953 |
| Financial empowerment |  | 56,651 | - | 56,651 |
| Health and nutrition |  | 307,667 | - | 307,667 |
| Housing |  | 195,199 | - | 195,199 |
| Homelessness |  | 723,821 | - | 723,821 |
| Other community activities |  | 669,554 | - | 669,554 |
| Total program expenses |  | 8,239,176 | - | 8,239,176 |
| Support services: |  |  |  |  |
| Management and general |  | 758,481 | - | 758,481 |
| Total expenses |  | 8,997,657 | - | 8,997,657 |
| Change in net assets from operations |  | 497,752 | $(586,358)$ | $(88,606)$ |
| Investment income (loss) |  | $(24,739)$ | - | $(24,739)$ |
| Change in net assets |  | 473,013 | $(586,358)$ | $(113,345)$ |
| Net assets, beginning of year |  | 1,916,338 | 735,582 | 2,651,920 |
| Net assets, end of year | \$ | 2,389,351 | 149,224 | 2,538,575 |


|  | Program |  | Management and General | Total |
| :---: | :---: | :---: | :---: | :---: |
| Personnel | \$ | 4,484,295 | 637,716 | 5,122,011 |
| Consultants/contractual |  | 245,426 | 40,243 | 285,669 |
| Travel |  | 148,047 | 13,131 | 161,178 |
| Space |  | 300,025 | 10,877 | 310,902 |
| Supplies |  | 492,449 | 10,908 | 503,357 |
| Equipment |  | 5,468 | 1,127 | 6,595 |
| Lease and maintenance of equipment |  | 95,610 | 13,301 | 108,911 |
| Weatherization materials |  | 417,590 | - | 417,590 |
| Direct assistance |  | 1,180,703 | 1,687 | 1,182,390 |
| Other costs |  | 473,393 | 29,491 | 502,884 |
| In-kind expenses |  | 396,170 | - | 396,170 |
| Total expenses | \$ | 8,239,176 | 758,481 | 8,997,657 |

Cash flows from operating activities:Change in net assetsAdjustments to reconcile change in net assetsto net cash from operating activities:Depreciation
Realized gain on marketable securities ..... $(12,500)$
Unrealized loss on marketable securities ..... 37,239
Loss on disposal of equipment ..... 3,163
Effects of changes in operating assets and liabilities:
Accounts receivable and accounts receivable, affiliate ..... 132
Grants receivable ..... 56,312
Weatherization inventory ..... $(89,693)$Accounts payableAccrued payroll and related expenses
Prepaid expenses
Grant funds received in advanceNet cash from operating activities$(20,149)$$(3,840)$34,183
244,880Cash flows from investing activities:Net purchases of marketable securitiesPurchase of property and equipment5,862Change in restricted cashNet cash from investing activitiesNet change in cash and cash equivalents145,615Cash and cash equivalents, beginning of yearCash and cash equivalents, end of year207,763

Net cash from investing activities27,087
$(38,903)$

Cash and cash equivalents, end of year

205,977
1,471,419
\$ 1,677,396

## 1. ORGANIZATION:

Northwestern Ohio Community Action Commission, Inc. (NOCAC) was organized as a not-for-profit corporation in 1965. NOCAC was formed to develop and provide resources for the purpose of assisting low-income individuals through a variety of programs. NOCAC is primarily supported through federal and state government grants. Major classes of programs include child and adult care food program, weatherization, home energy assistance, community services block grant, publicly funded child care, head start, homeless crisis response, and early childhood education.

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

## Principles of consolidation

The consolidated financial statements include the accounts of NOCAC's majority owned subsidiary. All significant intercompany transactions and balances have been eliminated in the consolidation. The consolidated financial statements include the accounts of the following subsidiary at December 31, 2018:

Northwest Ohio Housing Corporation was formed in 2004, under the laws of the State of Ohio, as a forprofit corporation for the purpose of developing low-income tax credit housing projects. NOCAC has controlling ownership in this corporation as it is owned $75 \%$ by NOCAC. The corporation has a $51 \%$ general partner ownership in each of the following housing projects: Paigelynn Place, LLC, Villas of Wayne Trail, LLC, Defiance Crossing, LP and Bryan Community Housing, LP.

## Basis of accounting

The consolidated financial statements of Northwestern Ohio Community Action Commission, Inc. and Subsidiary (the Organization) are prepared using the accrual basis of accounting in accordance with accounting principles generally accepted in the United States.

## Basis of presentation

The consolidated financial statements of the Organization have been prepared in accordance with GAAP, which requires the Organization to report information regarding its financial position and activities according to the following net asset classifications:

- Net assets without donor restrictions: Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the Organization. These net assets may be used at the discretion of the Organization's management and the Board of Directors.
- Net assets with donor restrictions: Net assets subject to stipulations imposed by donors, and grantors. Some donor restrictions are temporary in nature; those restrictions that are likely to be met by actions of the Organization or by the passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity. There were no funds required to be maintained in perpetuity at December 31, 2018.


## Adoption of new accounting standard

During 2018, the Organization adopted Accounting Standards Update (ASU) 2016-14, Presentation of Financial Statements of Not-for-Profit Entities. The standard addresses the complexity and understandability of net asset classification, deficiencies in information about liquidity and availability of resources, and the lack of consistency in the type of information provided about investment return and functional expenses, including allocation methodologies and presentation of a statement of functional expenses as part of the basic financial statements. The Organization has adjusted the presentation of these financial statements accordingly.

## Use of estimates

The preparation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

## Functional expense allocation and joint costs

The consolidated financial statements report certain categories of expenses that are attributable to one or more program or supporting function of the Organization. Therefore, these expenses require allocation on a reasonable basis that is consistently applied. Cost allocation methods are as follows:

Personnel: Most employees are charged to programs based on actual hours when possible. For positions where actual hours are allocated to programs, time is charged on the number of employees, number of transactions, number of children, number of applications, or number of providers/families, whichever is most representative for each employee's job description.

Space costs: Space costs (maintenance, depreciation, insurance, etc.) are allocated based on the number of square feet of space each program occupies. Space occupied by administrative staff is allocated to all grants based on time allocations.

Other costs: Other costs are allocated on a full-time equivalency basis.

## Revenue recognition

Grant funds are recognized as revenue in the accounting period in which the related expenses are incurred.

Program income is recognized as revenue in the accounting period in which it is earned. Any uncollected funds from the current period or prior periods are reported as accounts receivable.

Donations are recognized when received and are recorded at fair value. Donations received with donorimposed restrictions that are met in the same year as received are reported as revenue of net assets with donor restrictions and released to net asset without donor restrictions when the restriction is met.

In-kind contributions are recorded at fair value and represent donated materials, space and services that create or enhance nonfinancial assets or require specialized skills.

## Revenue recognition (continued)

Interest income is recognized in the accounting period when it is received. NOCAC maintains funds received from various sources in an interest-bearing checking account. The portion of interest earned greater than $\$ 500$ on advances of direct federal funds is remitted to the Department of Health and Human Services Payment Management System in accordance with Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards. The interest earned on other funds is included in without donor restrictions funds and is used to support Agency programs.

## Cash and cash equivalents

Cash and cash equivalents consist of cash in operating bank accounts and money market investment accounts for statement of cash flow purposes.

## Grants receivable

Grants receivable consist primarily of amounts billed under performance and cost contracts. Amounts are reviewed for collectability by management and an allowance for doubtful accounts is recorded as needed based on collection history and customer attributes. The Organization considers these receivables to be collectible and, therefore, no allowance for uncollectible amounts has been recorded. If amounts become uncollectible, they will be charged to operations when that determination is made.

## Weatherization inventory

Weatherization inventory is stated at the lower of cost, determined by the first-in, first-out (FIFO) method, or net realizable value.

## Property and equipment

Property and equipment are capitalized at cost when purchased and at fair value when donated. Depreciation is provided using the straight-line method over the estimated useful life of the asset. The Organization considers property and equipment to be items with a cost of \$5,000 or more and a useful life of over one year.

Property and equipment purchased with grant funds are owned by the Organization while used in the program for which they were purchased or in other future authorized programs. However, the various funding sources have a reversionary interest in the property and equipment purchased with grant funds. Their disposition, as well as the ownership of any related proceeds is subject to funding source regulations.

During 2018, the Organization adopted an accounting policy to recognize contributions intended for property and equipment as restricted support. When the property and equipment has been purchased the net assets are released to net assets without donor restriction. With the adoption of the accounting policy grant funded property and equipment previously shown as net assets with restrictions were released to net assets without donor restrictions.

## Deferred revenue

The Organization is the recipient of grants that require expenditure for specified activities before the Organization is reimbursed by the grantor for the costs incurred. Documentation showing actual costs expended is included when submitting reports for reimbursements. Certain grantors pay in advance of incurring the specified costs; in those cases, the amount received in excess of amounts spent on reimbursable costs is reported as deferred revenue.

## Income taxes and uncertain tax positions

Northwestern Ohio Community Action Commission, Inc. is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code. However, income from certain activities not directly related to the Organization's tax-exempt purpose is subject to taxation as unrelated business income. The Organization's reporting returns are subject to audit by federal and state taxing authorities. No income tax provision has been included in the consolidated financial statements.

The majority owned subsidiary is a corporation that is subject to income taxes. The activity of the corporation is reported separately for tax purposes.

## Subsequent events

The Organization evaluates events and transactions occurring subsequent to the date of the consolidated financial statements for matters requiring recognition or disclosure in the consolidated financial statements. The accompanying consolidated financial statements consider events through September 10, 2019, the date which the consolidated financial statements were available to be issued.

## 3. MARKETABLE SECURITIES:

The following is a summary of marketable securities at December 31, 2018:

|  | Cost |  | Fair Value |
| :---: | :---: | :---: | :---: |
| Municipal bonds | \$ | 20,511 | 20,340 |
| Mutual funds |  | 389,577 | 409,239 |
|  | \$ | 410,088 | 429,579 |

Due to current market conditions as well as the trading activity of these securities, the market value of the securities is highly sensitive to assumption changes and market volatility. Accordingly, it is at least reasonably possible that changes in values will occur in the near-term, which could be material.

Investment income (loss) is summarized as follows:

| Unrealized loss | $\$$ | $(37,239)$ |
| :--- | :---: | :---: |
| Realized gain on investments |  | 12,500 |
| Investment income (loss) | $\$$ | $(24,739)$ |

## 4. GRANTS RECEIVABLE:

The grants receivable balance as of December 31, 2018, represents amounts due from various funding sources as follows:

| Federal programs | $\$$ | 296,788 |
| :--- | ---: | ---: |
| State and local programs |  | 134,691 |

## 5. RESTRICTED CASH:

The Organization has restricted cash related to the Assets for Independence program. Participants have deposited cash with the Organization to be withdrawn as program requirements are met. The balance of restricted cash at December 31, 2018 was \$28,474.

## 6. PROPERTY AND EQUIPMENT:

A summary of property and equipment as of December 31, 2018, is as follows:

| Land, buildings and improvements | \$ | 2,056,385 |
| :---: | :---: | :---: |
| Vehicles |  | 1,162,711 |
| Equipment |  | 282,557 |
| Subtotals |  | 3,501,653 |
| Accumulated depreciation |  | $(2,850,578)$ |
| Property and equipment, net | \$ | 651,075 |

## 7. OPERATING LEASE AGREEMENTS:

The Organization leases various facilities for operations of its programs. Lease expense for the year ended December 31, 2018, was $\$ 39,306$. The future minimum lease obligations are as follows:

| 2019 | $\$$ | 34,593 |
| :--- | ---: | ---: |
| 2020 |  | 19,976 |
| 2021 |  | 20,080 |
| 2022 |  | 20,187 |
| 2023 | $\$$ | 115,134 |

## 8. RETIREMENT PLANS:

The Organization established a 403(b)-retirement plan, effective January 1, 1988, that covers all employees who work a minimum of 20 hours per week. Eligible employees receive matching contributions from the Organization after 90 days of employment up to 6\% of annual wages. The Organization's contribution to the plan totaled \$150,126 in 2018.

## 9. NET ASSETS WITH DONOR RESTRICTIONS:

Net assets with donor restrictions are available for the following purposes as of December 31, 2018:

| Subject to spending policy and appropriation: |  |  |
| :--- | ---: | ---: |
| Weatherization/emergency assistance | $\$, 101$ |  |
| Financial empowerment | 24,159 |  |
| Housing | 14,055 |  |
| Other community activities | 101,909 |  |
| Total net assets with donor restrictions: | $\$$ | 149,224 |

## 10. IN-KIND CONTRIBUTIONS:

The Organization received donated space, supplies, and professional services. Early Childhood Education funds of $\$ 238,369$ was recognized for the year ended December 31, 2018. Professional services valued at $\$ 15,861$ was recognized for the year ended December 31, 2018. The Organization uses various facilities for which no rent is paid, or a nominal fee is paid to cover utilities as well as receiving donated equipment. The estimated fair value of donated facilities and equipment is $\$ 141,247$ for the year ended December 31, 2018. The Organization also received donated supplies and transportation services valued at $\$ 693$ for the year ended December 31, 2018.

Additional donated services have not been recognized in the consolidated financial statements as they did not meet the criteria for recognition, however are still able to be used to meet programmatic matching requirements. The fair value of donated services received for the Head Start program but not recognized totaled $\$ 627,585$ for the year ended December 31, 2018.

## 11. CONCENTRATION OF RISK:

The Organization depends on grants from federal, state and local sources for its continued existence. The Head Start Program, funded through the Department of Health and Human Services, the Home Energy Assistance Program, funded through the Ohio Development Services Agency, and the Weatherization Assistance Program, funded through the Ohio Development Services Agency, provide approximately 40\%, $20 \%$, and $5 \%$, respectively, of the Organization's revenue.

## 12. COMMITMENTS AND CONTINGENCIES:

NOCAC participates in a number of federally assisted and state grant programs. These programs are subject to program compliance audits by the grantors and their representatives. Any disallowed costs may constitute a liability of NOCAC.

## 13. FAIR VALUE MEASUREMENTS:

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. A fair value measurement assumes that the transaction to sell the asset or transfer the liability occurs in the principal market for the asset or liability or, in the absence of a principal market, the most advantageous market. Valuation techniques that are consistent with the market, income or cost approach are used to measure fair value. The fair value hierarchy prioritizes the inputs to valuation techniques used to measure fair value into three broad levels:

- Level 1 inputs utilize quoted prices in active markets for identical assets or liabilities.
- Level 2 inputs are based on significant other observable inputs.
- Level 3 inputs are based on significant unobservable inputs.

Fair value methods and assumptions are set forth below for each type of investment.

Municipal bonds are valued at the closing price reported on the active market on which the individual securities are traded. Mutual funds are valued at the net asset value of shares on the last trading day of the fiscal year, which is the basis of transactions at that date.

Fair values of mutual funds are determined by obtaining quoted prices on nationally recognized securities exchanges.

| Description | 12/31/18 |  | Fair Value Measurements at Reporting Date Using |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | (Level 1) | (Level 2) | (Level 3) |
| Marketable securities: |  |  |  |  |  |
| Municipal bonds | \$ | 20,340 | - | 20,340 | - |
| Mutual funds: |  |  |  |  |  |
| Equity growth |  | 41,634 | 41,634 | - | - |
| Equity value |  | 88,321 | 88,321 | - | - |
| Equity international |  | 58,554 | 58,554 | - | - |
| Equity blend |  | 18,136 | 18,136 | - | - |
| Fixed income bond |  | 202,594 | 202,594 | - | - |
| Total mutual funds |  | 409,239 | 409,239 | - | - |
| Total marketable securities | \$ | 429,579 | 409,239 | 20,340 | - |

## 14. AVAILABILITY OF FINANCIAL ASSETS:

The Organization is substantially supported by federal, state and local grant and contract revenue and earned revenue generated from the Organization's programs. As part of the Organization's liquidity management, it has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due. In addition, the Organization invests cash in marketable securities as deemed appropriate.

Financial assets:

| Cash and cash equivalents | $1,705,870$ |
| :--- | ---: | ---: |
| Marketable securities | 429,579 |
| Grants receivable | 431,479 |
|  | $2,566,928$ |

Less those unavailable for general expenditures within one year due to:

Donor-imposed restrictions:
Assets subject to spending policy and appropriations
149,224

Assets for Independence program funds
28,474

Financial assets available to meet cash needs
for general expenditures within one year
\$ 2,389,230

## 15. UPCOMING PRONOUNCEMENTS:

In May 2014, the Financial Accounting Standards Board (FASB) issued ASU No. 2014-09, Revenue from Contracts with Customers. The standard's core principle is that an organization will recognize revenue when it transfers promised goods or services to customers in an amount that reflects the consideration to which the organization expects to be entitled in exchange for those goods or services. This standard also includes expanded disclosure requirements that result in an entity providing users of financial statements with comprehensive information about the nature, amount, timing and uncertainty of revenue and cash flows arising from the entity's contract with customers. This standard will be effective for the Organization's fiscal year ending December 31, 2019.

In June 2018, FASB issued ASU 2018-08, Clarifying the Scope and Accounting Guidance for Contributions Received and Contributions Made. The standard will assist entities in determining whether transactions should be recorded as a contribution (nonreciprocal transaction) or as an exchange (reciprocal transaction). The standard also provides expanded guidance on determining whether or not a contribution is conditional. This standard will be effective for the Organization's year ending December 31, 2019.

In February 2016, the FASB issued ASU 2016-02, Leases. The standard requires all leases with lease terms over 12 months to be capitalized as a right-of-use asset and lease liability on the statement of financial position at the date of the lease commencement. Leases will be classified as either financing or operating. This distinction will be relevant for the pattern of expense recognition in the statement of activities. This standard will be effective for the Organization's year ending December 31, 2020.

The Organization is currently in the process of evaluating the impact of adoption of these ASU's on the consolidated financial statements.
Northwestern Ohio Community Action Commission, Inc. and Subsidiary
Schedule of Revenues and Expenditures


|  |  | FEDERAL PROGRAMS |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Department of Agriculture |  |  |  |  | Department of Housing \& Urban Development |  |  | $\begin{gathered} \hline \text { Dept. of Labor } \\ \hline \text { Williams Cty } \\ \text { Dept of JFS } \\ \hline \end{gathered}$ | $\qquad$ |
|  |  | Ohio Department of Education |  |  |  | Fulton County Dept of JFS | Ohio Development Services Agency |  | $\begin{gathered} \text { Henry Metro } \\ \text { Housing } \\ \hline \end{gathered}$ |  |  |
|  |  | 10.5 |  |  | 10.559 | 10.561 | 14.231 | 14.267 | 14.856 | 17.258 | 81.042 |
|  | Total | $\begin{gathered} \text { CACFP } \\ \text { USDA } \\ 073387 \\ \hline \end{gathered}$ | $\begin{aligned} & \text { CACFP } \\ & \text { USDA } \\ & 073387 \end{aligned}$ | 10.558 <br> Subtotal | Summer <br> Food Service <br> Program <br> 073387 | Food Assist. <br>  <br> Training <br> $2017-139$ | Homless <br> Crisis Response <br> Program <br> N-L-17-6AQ-1 | Continuum of Care Program OH0532L5E071500 | Richland Place HUD | Youth WIOA I CCMEP | Weatherization Assistance D17-113 |
|  |  | (1) | (2) |  | (3) | (4) | (5) | (6) | (7) | (8) | (9) |
| REVENUESGrant Revenue |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Grants | 8,319,162 | 165,297 | 78,684 | 243,981 | 59,523 | 1,722 | 113,937 | 158,761 | 24,153 | 250 | 195,140 |
| Donations | 69,547 | - | - | - | - | - | - | - | - | - | - |
| Interest income | 15,681 | - | - | - | - | - | - | - | - | - | - |
| Investment income (loss) | $(24,739)$ | - | - | - | - | - | - | - | - | - | - |
| Program income | 108,491 | - | - | - | - | - | - | - | - | - | - |
| In-kind | 396,170 | - | - | - | - | - | - | - | - | - | - |
| Total Revenue | 8,884,312 | 165,297 | 78,684 | 243,981 | 59,523 | 1,722 | 113,937 | 158,761.00 | 24,153 | 250 | 195,140 |
| EXPENSES |  |  |  |  |  |  |  |  |  |  |  |
| Personnel | 4,484,295 | 36,798 | 16,499 | 53,297 | 26,672 | 837 | 87,500 | 26,238 | - | 130 | 117,754 |
| Consultants/contractual | 245,426 | - | - | - | - | - | - | 491 | - | - | 9,225 |
| Travel | 148,047 | 541 | 516 | 1,057 | 5,337 | 506 | 438 | 6,695 | - | 96 | 2,837 |
| Space | 300,025 | - | - | - | - | - | 17,180 | 2,104 | 24,153 | - | - |
| Supplies | 492,449 | 128,259 | 61,669 | 189,928 | 27,478 | - | - | 1,271 | - | - | - |
| Equipment/renovations | 5,468 |  | - | - | - | - | - | - | - | - | - |
| Lease \& maintenance of equipment | 95,610 | - | - | - | - | - | 984 | 663 | - | - | - |
| Weatherization materials | 417,590 | - | - | - | - | - | - | - | - | - | 51,272 |
| Direct assistance | 1,180,703 | - | - | - | - | - | - | 118,465 | - | - | - |
| 1 n -kind | 396,170 | - | - | - | - | - | - | - | - | - | - |
| Other | 473,393 | (301) | - | (301) | 36 | 23 | 335 | 132 | - | 24 | - |
| Total expenses before general and |  |  |  |  |  |  |  |  |  |  |  |
| General and administrative expenses | 758,481 | - | - | - | - | - | 7,500 | 2,702 | - | - | 14,052 |
| Total expenses | 8,997,657 | 165,297 | 78,684 | 243,981 | 59,523 | 1,366 | 113,937 | 158,761 | 24,153 | 250 | 195,140 |
| Increase (decrease) in net assets | $(113,345)$ |  | - | - | - | 356 | - | - | - | - | - |
| Net assets - beginning of year | 2,651,920 | - | - | - | - | (35 | - | - | - | - | - |
| Interfund transfers | - | - | - | $-$ | $-$ | (356) | - | - | - | - | - |
| Net assets - end of year | 2,538,575 | - | - | - | - | - | - | - | - | - | $\cdot$ |

Northwestern Ohio Community Action Commission, Inc. and Subsidiary


| FEDERAL PROGRAMS |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Department of Energy |  | Department of Health \& Human Services |  |  |  |  |  |  |  |  |
| Ohio Development Services Agency |  | Fulton County Dept of JFS |  |  |  | Auglaize County Dept of JFS |  | Williams Cty Dept of JFS | Defiance/Paulding Counties ConsolidatedJFS |  |
| 81.042 |  |  |  |  |  | 93. |  |  |  |  |
| Weatherization Assistance D18-113 | $\begin{gathered} 81.042 \\ \text { Subtotal } \\ \hline \end{gathered}$ | Housing Coordination Services | Housing Coordination Services | AFDC <br> Fulton <br> County | AFDC <br> Fulton <br> County | AFDC Auglaize County | AFDC Auglaize County |  | AFDC Defiance/Paulding Counties | AFDC Defiance/Paulding Counties |
| (10) |  | (11) | (12) | (13) | (14) | (15) | (16) | (17) | (18) | (19) |
| 231,937 | 427,077 | 4,247 | 6,724 | 28,428 | 25,073 | 8,637 | 2,927 | 2,750 | 4,869 | 1,792 |
| - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - |
| 231,937 | 427,077 | 4,247 | 6,724 | 28,428 | 25,073 | 8,637 | 2,927 | 2,750 | 4,869 | 1,792 |
| 109,419 | 227,173 | 4,045 | 6,002 | 24,051 | 17,952 | 6,919 | 2,220 | 3,117 | 4,175 | 1,427 |
| 25,427 | 34,652 | - | 100 | 211 | 164 | 61 | 11 | - | 21 | 4 |
| 2,184 | 5,021 | 173 | 197 | 215 | 206 | 105 | 46 | 67 | 22 | 18 |
| - | - | (10) | 330 | 619 | 295 | 149 | 35 | - | 54 | 12 |
| - | - | - | 60 | 207 | 1,231 | 474 | 52 | - | 141 | 43 |
| - | - | - | - | - | - | - | - | - | - | - |
| - | - | 27 | 24 | 203 | 622 | 46 | 48 | - | 24 | 29 |
| 80,012 | 131,284 | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - |
| - | - | 12 | 11 | 145 | 145 | 277 | 15 | - | 23 | 23 |
| 217,042 | 398,130 | 4,247 | 6,724 | 25,651 | 20,615 | 8,031 | 2,427 | 3,184 | 4,460 | 1,556 |
| 14,895 | 28,947 | - | - | 2,777 | 4,458 | 606 | 500 | - | 528 | 236 |
| 231,937 | 427,077 | 4,247 | 6,724 | 28,428 | 25,073 | 8,637 | 2,927 | 3,184 | 4,988 | 1,792 |
| - |  | - | - |  | - | - | - | (434) | (119) | - |
| - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | $-$ | - | - | - | 434 | 119 | - |
| - | - | - | - | - | - | - | - | - | - | - |




| FEDERAL PROGRAMS |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Department of Health and Human Services |  |  |  |  |  |  |  |  |  |  |  |
| Defiance/Paulding Counties Consolidated JFS |  | $\begin{aligned} & 93.558 \\ & \text { Subtotal } \\ & \hline \end{aligned}$ | Ohio Development Services Agency |  |  |  |  |  |  |  |  |
| 93.558 |  |  | Weatherization Assistance H17-113 | Weatherization Assistance H18-113 | Weatherization Assistance Enhancement 18-HE-113 | 93.568 <br>  <br> HEAP <br> Administration <br> 18-HA-117 | HEAP Administration 19-HA-117 | HEAP <br> Emergency 18-HE-217 | HEAP <br> Emergency <br> 19-HE-217 | HEAP Crisis Cooling 18-HC-217 | $\begin{gathered} 93.568 \\ \text { Subtotal } \end{gathered}$ |
| AFDC Defiance/Paulding Counties $\qquad$ | AFDC Defiance/Paulding Counties |  |  |  |  |  |  |  |  |  |  |
| (20) | (21) |  | (22) | (23) | (24) | (25) | (26) | (27) | (28) | (29) |  |
| 3,921 | 3,734 | 93,102 | 327,869 | 310,914 | 13,014 | 253,003 | 154,394 | 254,586 | 304,188 | 140,574 | 1,758,542 |
| - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | 647 | 181 | - | - | - | - | - | - | 828 |
| - | - | - | - | - | - | - | - | - | - | - | - |
| 3,921 | 3,734 | 93,102 | 328,516 | 311,095 | 13,014 | 253,003 | 154,394 | 254,586 | 304,188 | 140,574 | 1,759,370 |
| 3,287 | 2,997 | 76,192 | 114,305 | 121,378 | - | 162,651 | 101,684 | - | - | - | 500,018 |
| - | - | 572 | 35,038 | 56,171 | 5,944 | 8,778 | 4,977 | - | - | - | 110,908 |
| 40 | 167 | 1,256 | 380 | 226 | - | 3,134 | 1,569 | - | - | - | 5,309 |
| - | - | 1,484 | 1,587 | 2,639 | - | 12,744 | 6,592 | - | - | - | 23,562 |
| 400 | - | 2,608 | 5,813 | 10,530 | - | 4,656 | 5,109 | - | 3,079 | 49,736 | 78,923 |
| - | - | - | 34,550 | - | - | - | 5,445 | - | - | - | 39,995 |
| - | - | 1,023 | 16,089 | 6,692 | - | 4,777 | 4,284 | - | - | - | 31,842 |
| - | - | - | 80,173 | 77,398 | 7,070 | - | - | - | - | - | 164,641 |
| - | - | - | - | - | - | - | - | 254,586 | 301,109 | 90,838 | 646,533 |
| - | - | - | - | - | - | - | - | - |  | - | - |
| 232 | 460 | 1,343 | 18,524 | 16,922 | - | 684 | 566 | - | - | - | 36,696 |
| 3,959 | 3,624 | 84,478 | 306,459 | 291,956 | 13,014 | 197,424 | 130,226 | 254,586 | 304,188 | 140,574 | 1,638,427 |
| - | - | 9,105 | 22,057 | 19,139 | - | 55,579 | 24,168 | - | - | - | 120,943 |
| 3,959 | 3,624 | 93,583 | 328,516 | 311,095 | 13,014 | 253,003 | 154,394 | 254,586 | 304,188 | 140,574 | 1,759,370 |
| (38) | 110 | (481) | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - |
| 38 | (110) | 481 | - | $-$ | - | - | $-$ | - | - | - | - |
| - | - | - | - | - | $\cdots$ | - | - | - | - | - | - |




REVENUES
Grant Revenue
Grants
Donations
Interest income
Investment income (loss)
Program income
In-kind
Total Revenue
EXPENSES
Personnel
Consultants/contractual
Travel
Space
Supplies
Equipment/renovations
Lease \& maintenance of equipment
Weatherization materials
Direct assistance
In-kind
Other
Total expenses before general and
administrative expenses
General and administrative expenses
Total expenses
Increase (decrease) in net assets
Net assets - beginning of year
Interfund transfers
Net assets - end of year


FEDERAL PROGRAMS

| Department of Health \& Human Services |  |  |  | Emergency Food \& Shelter National Board |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 93.600 | 93.600 |  | 93.602 |  |  |  | 97.0 |  |  |  |  |
| Head Start 05CH8481-04-02 | Head Start <br>  <br> Tech Assist <br> 05CH8481-04-02 | $\begin{gathered} 93.600 \\ \text { Subtotal } \end{gathered}$ | Assets for Independence 90EI0869/01 | EFSP <br> Van Wert Co. $\qquad$ | EFSP <br> Van Wert Co. <br> 35-6878-00 | EFSP <br> Defiance Co. <br> 34-6730-00 | $\qquad$ | $\begin{gathered} \text { EFSP } \\ \text { Fulton Co. } \\ 33-6746-00 \end{gathered}$ | EFSP Fulton Co. $34-6746-00$ | EFSP <br> Henry Co. <br> $34-6766-00$ | $\begin{gathered} \text { EFSP } \\ \text { Henry Co. } \\ 35-6766-00 \\ \hline \end{gathered}$ |
| (41) | (42) |  | (43) | (44) | (45) | (46) | (47) | (48) | (49) | (50) | (51) |
| 3,530,951 | 42,749 | 3,573,700 | 13,543 | 1,000 | 935 | 1,125 | 2,300 | 2,690 | 3,286 | 327 | 2,403 |
| - | - |  | - | - | - |  | - | - | - | - | - |
| - | - | - | 22 | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - |
| 29,152 | - | 29,152 | - | - | - | - | - | - | - | - | - |
| 396,170 | - | 396,170 | - | - | - | - | - | - | - | - | - |
| 3,956,273 | 42,749 | 3,999,022 | 13,565 | 1,000 | 935 | 1,125 | 2,300 | 2,690 | 3,286 | 327 | 2,403 |
| 2,512,924 | - | 2,512,924 | - | - | - | - | - | - | - | - | - |
| 10,826 | - | 10,826 | - | - | - | - | - | - | - | - | - |
| 53,110 | 32,022 | 85,132 | - | - | - | - | - | - | - | - | - |
| 181,248 | - | 181,248 | - | - | - | - | - | - | - | - | - |
| 123,029 | - | 123,029 | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - |
| 53,478 | - | 53,478 | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - |
| 48,119 | - | 48,119 | 27,109 | 1,000 | 935 | 1,125 | 2,300 | 2,689 | 3,286 | 327 | 2,403 |
| 396,170 | - | 396,170 | - | - | - | - | - | - | - | - | - |
| 175,705 | 10,727 | 186,432 | - | - | - | - | - | - | - | - | - |
| 3,554,609 | 42,749 | 3,597,358 | 27,109 | 1,000 | 935 | 1,125 | 2,300 | 2,689 | 3,286 | 327 | 2,403 |
| 401,664 | - | 401,664 | - | - | - | - | - | - | - | - | - |
| 3,956,273 | 42,749 | 3,999,022 | 27,109 | 1,000 | 935 | 1,125 | 2,300 | 2,689 | 3,286 | 327 | 2,403 |
| - | - | - | $(13,544)$ | - | - | - | - | 1 | - | - | - |
| - | - | - | 37,703 | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | (1) | - | - | - |
| - | - | - | 24,159 | - | , | - | - | $\cdots$ | - | - | - |

REVENUES
Grant Revenue
Grants
Donations
Interest income
Investment income (loss)
Program income
In-kind
Total Revenue
EXPENSES
Personnel
Consultants/contractual
Travel
Space
Supplies
Equipment/renovations
Lease \& maintenance of equipment
Weatherization materials
Direct assistance
In-kind
Other
Total expenses before general and
administrative expenses
General and administrative expenses
Total expenses
Increase (decrease) in net assets
Net assets - beginning of year
Interfund transfers
Net assets - end of year



Net assets - beginning of year
Interfund transfers Net assets - end of year


| － | － | － | － | － | － | － | － | － | － | － |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| － | － | － | － | （z90＇t） | － | － | － | － | （tع6＇s） | － |
| － | － | － | － | － | － | － | － | － | － | － |
| － | － | － | － | 290＇土 | － | － | － | － | Lع6＇s | － |
| 970＇tz | ع0L＇$\varepsilon$ I | 8t9＇9 | ع6t | LI9 | 20t＇92 | †tて＇てを | T6t＇LIT | 190＇6ZT | 9L0＇tI | Z9T＇s $\varepsilon$ |
| － | － | － | － | － | S89＇t | โT9＇ゅ | 980＇8T | 08L＇LT | $6 \varepsilon \tau$ | 9GT＇Z |
| 9Z0＇tz | ع0L＇$¢$ L | 8โ9＇9 | ع6t | LT9 | LTナ＇tて | ع09＇LL | S07＇66 | 28て＇tIT | L\＆6＇$¢ \tau$ | 900＇$\varepsilon \varepsilon$ |
| T66＇$\varepsilon$ | 8T0＇Z | $\varepsilon ャ \varepsilon$ | － | － | Sくカ＇โ | t92＇t | 890＇t | عTL＇t | － | 0IT |
| － | － | － | － | － | － | － | － | － | － | － |
| － | － | － | － | － | $98 \downarrow$ | $\varepsilon 0 \varepsilon^{\prime} \tau$ | Ett | †08 | － | － |
| － | － | － | － | － | － | － | － | － | 088＇s | － |
| 26โ | － | － | － | $\varepsilon$ | 98 | カโT | て¢8 | 9 T | － | 808 |
|  | － | － | － | － | － | － |  |  | － | － |
| 669 ＇6 | 0¢\＆ | $\varepsilon 08^{\prime} \varepsilon$ | － | － | Sts | TS9 | $00{ }^{\text {c }}$＇$\varepsilon$ | นでて | － | － |
| － | － | － | － | 9 |  | 乙 | て8て＇し | sot | － | $6 \angle 8{ }^{\prime}$＇T |
| $\downarrow \varepsilon$ | S6T | ¢ ¢ | － | － | 㲸 | 679 | ャ¢9 | （oct） | － | － |
| － | － | － | $L$ | s | $\angle$ | ObT | 965 | 乙8ะ | LOt＇8 | － |
| OtI＇L | 09¢＇t | $\angle \triangleright \tau^{\prime}$ 亿 | 98t | $\varepsilon 09$ | LT9＇8T | 08ヵ＇とz | 0Ts＇88 | Oャを＇90ヶ | O¢T | 602＇6T |
| 9Z0＇tz | ع0L＇EL | 819＇9 | E6t | 6＜9＇土 | 20T＇92 | カIて＇てを | L6\％＇LIT | T90＇6ZI | L00＇02 | 29T＇s¢ |
| － | － | － | － | － | － | － | － | － | － | － |
| － | － | － | － | － | － | 062 | 978 | TGL | － | － |
| － | － | － | － | － | － | － | － | － | － | － |
| － | － | － | － | － | － | － | － | － | － | － |
| 092 | － | － | － | － | － | － | － | － | － | － |
| 9LL＇OZ | $\varepsilon 0<' \varepsilon \tau$ | 879＇9 | ع67 | 6＜9＇โ | マOT‘92 | ャて6＇โє | S $\angle 9$＇9tt | 0тع＇8てт | LOO＇02 | 29才＇s® |
| （0L） | （69） | （89） | （29） | （99） | （99） | （ $\dagger 9)$ | （ $\varepsilon 9)$ | （z9） | （t9） | （09） |
| Kıunoว әэue！əaの кем рә！！иの |  | Kıunos sure！！！ кем рәң！ип | mexbord 6и！̣цемәsnoн | $\begin{gathered} \text { шелболd } \\ \text { Gu!useмәsnoн } \end{gathered}$ |  |  |  |  | $\begin{aligned} & \text { weabold } \\ & \text { य!edəy әшoн } \\ & \forall O O \forall \end{aligned}$ |  |

REVENUES
Grant Revenue
Grants
Donations
Interest income
Investment income（loss）
Program income
In－kind
Total Revenue
EXPENSES
Personnel
Consultants／contractual
Travel
Space
Supplies
Equipment／renovations
Lease \＆maintenance of equipment
Weatherization materials
Direct assistance
In－kind
Other
Total expenses before general and
administrative expenses
General and administrative expenses
Total expenses
Increase（decrease）in net assets
Net assets－beginning of year
Interfund transfers
Net assets－end of year



Northwestern Ohio Community Action Commission, Inc. and Subsidiary


|  |  | $\cdot\left\|\begin{array}{c} -1 \\ \infty \\ \infty \\ \infty \\ \sim \end{array}\right\|$ | ' ' ' ' ' ' ' ' | . | (1): |  | \|on |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\left\|\begin{array}{c} \underset{N}{0} \\ 0 \\ 0 \\ 0 \\ \hline \end{array}\right\|$ |  |  | - $\mid$ N\|O | 枵 | \|o|r|s| |
|  |  | -a <br> $\cdots$ <br> $\cdots$ |  | $\underset{\sim}{\underset{\sim}{\sim}}$ |  | $\stackrel{0}{0} \times$ | \|r- |
|  | ' ' . . ' |  | ' ' ' ' ' ' ' ' ' ' ' | , | . $\|\|.$. | , ${ }^{\circ}$ |  |
|  |  | $\left\|\begin{array}{c} -1 \\ 0 \\ 0 \\ \text { en } \end{array}\right\|$ |  | - |  | $\cdots$ | N- |
|  | $\text { . . } \begin{gathered} \circ \\ \underset{\sim}{+} \\ \hline \end{gathered}$ | $\left\|\begin{array}{c} 0 \\ \underset{\sim}{+} \\ \underset{\sim}{+} \\ \mid \end{array}\right\|$ | N | O-7 - - | , | \# त त N | \|r| |
|  | $\stackrel{\circ}{\mathrm{O}} . \quad . \quad \stackrel{\text { n }}{\underset{\sim}{7}}$ | $\left\|\begin{array}{c} \stackrel{n}{0} \\ \underset{\sim}{m} \\ \text { n } \end{array}\right\|$ |  | N N- N |  | - $\stackrel{\text { ® }}{\text { - }}$ | - |
|  |  |  |  | N N 0 0 0 -1 |  | $\begin{gathered} \infty \\ { }_{N}^{1} \\ \stackrel{O}{0} \\ \stackrel{y}{2} \\ \hline \end{gathered}$ |  |
|  | \% |  |  | 안 | , $\left\|\begin{array}{c}\text { 앖 } \\ 0 \\ 0\end{array}\right\|$ |  | 1.1 |
|  |  | $\left\|\begin{array}{c} \circ \\ \stackrel{\rightharpoonup}{n} \\ \text { on } \end{array}\right\|$ |  | - | , \| | ${ }_{\text {N }}^{\sim}$ | $\left\lvert\, \begin{gathered}\circ \\ 0 \\ 0 \\ \dot{+}\end{gathered}\right.$ |
|  |  | $\left\|\begin{array}{c} 0 \\ 0 \\ i \\ i \end{array}\right\|$ |  | - |  |  |  |
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|  | O. . . . | , \|아응 |  | ¢ |  | ¢ | . |


| Federal Grantor Program Title | C.F.D.A. Number | Funding Source/ Pass-Through Entity | Pass-Through Entity Identifying Number |  | Federal Expenditures |
| :---: | :---: | :---: | :---: | :---: | :---: |
| U.S. Department of Agriculture: |  |  |  |  |  |
| Child and Adult Care Food Program | 10.558 | State of Ohio, Dept. of Educ. | 073387 | \$ | 243,981 |
| Child and Adult Care Food Program Summer Food Service Program for Children | 10.559 | State of Ohio, Dept. of Educ. | 073387 |  | 59,523 |
| Food Assistance Employment and Training Participation | 10.561 | Fulton County Job and Family Services | 2017-139 |  | 1,722 |
| Total U.S. Department of Agriculture |  |  |  |  | 305,226 |
| U.S. Department of Housing and Urban Development: |  |  |  |  |  |
| Homeless Crisis Response Program | 14.231 | Ohio Development Services Agency | N-L-17-6AQ-1 |  | 113,937 |
| Continuum of Care Program | 14.267 | U.S. Department of Housing and Urban Development | OH0532L5E071500 |  | 158,761 |
| Richland Place | 14.856 | Henry Metro Housing | OH12-K084-001 |  | 24,153 |
| Total U.S. Department of Housing and | an Develop |  |  |  | 296,851 |
| U.S. Department of Labor: |  |  |  |  |  |
| Youth WIOA/ CCMEP | 17.258 | Williams County Job and Family Services | N/A |  | 250 |
| Total U.S. Department of Labor |  |  |  |  | 250 |
| U.S. Department of Energy: |  |  |  |  |  |
| Weatherization Assistance for LowIncome Persons | 81.042 | Ohio Development Services Agency | D17-113 |  | 195,140 |
| Weatherization Assistance for LowIncome Persons | $81.042$ | Ohio Development Services Agency | D18-113 |  | 231,937 |
|  | Total Feder | Expenditures CFDA 81.042 |  |  | 427,077 |
| Total U.S. Department of Energy |  |  |  |  | 427,077 |
| U.S. Department of Health and Human Services: |  |  |  |  |  |
| TANF Cluster: |  |  |  |  |  |
| Temporary Assistance for Needy Families | 93.558 | Fulton County Job and Family Services | N/A |  | 10,971 |
| Temporary Assistance for Needy Families | 93.558 | Fulton County Job and Family Services | N/A |  | 53,501 |
| Temporary Assistance for Needy Families | 93.558 | Auglaize County Job and Family Services | N/A |  | 11,564 |
| Temporary Assistance for Needy Families | 93.558 | Williams County Job and Family Services | N/A |  | 2,750 |
| Temporary Assistance for Needy Families |  | Defiance/Paulding Counties Consolidated JFS | N/A |  | 14,316 |
| Total Federal Expenditures CFDA 93.558 93,102 |  |  |  |  |  |
| Home Weatherization Assistance | 93.568 | Ohio Development Services Agency | H17-113 |  | 327,869 |
| Home Weatherization Assistance | 93.568 | Ohio Development Services Agency | H18-113 |  | 310,914 |
| Home Weatherization Assistance Enhancement | 96.568 | Ohio Development Services Agency | 18-HE-113 |  | 13,014 |
| Low Income Home Energy Assistance Program | 93.568 | Ohio Development Services Agency | 18-HA-117 |  | 253,003 |
| Low Income Home Energy Assistance Program | 93.568 | Ohio Development Services Agency | 19-HA-117 |  | 154,394 |


| Federal Grantor Program Title | C.F.D.A. Number | Funding Source/ Pass-Through Entity | Pass-Through Entity Identifying Number |  | Federal Expenditures |
| :---: | :---: | :---: | :---: | :---: | :---: |
| U.S. Department of Health and Human Services (Continued): |  |  |  |  |  |
| Low Income Home Energy Assistance Program | 93.568 | Ohio Development Services Agency | 18-HE-217 | \$ | 254,586 |
| Low Income Home Energy Assistance Program | 93.568 | Ohio Development Services Agency | 19-HE-217 |  | 304,188 |
| Low Income Home Energy Assistance Program | 93.568 | Ohio Development Services Agency | 18-HC-217 |  | 140,574 |
|  | Total Federa | Expenditures CFDA 93.568 |  |  | 1,758,542 |
| Community Services Block Grant | 93.569 | Ohio Development Services Agency | 1819-18 |  | 425,177 |
| CCDF Cluster: |  |  |  |  |  |
| Child Care and Development Block Grant | 93.575 | Williams County Job and Family Services | N/A |  | 30,810 |
| Child Care and Development Block Grant | 93.575 | Van Wert County Job and Family Services | N/A |  | 12,905 |
| Child Care and Development Block Grant | 93.575 | Auglaize County Job and Family Services | N/A |  | 26,260 |
| Child Care and Development Block Grant | 93.575 | Defiance/Paulding Counties Consolidated JFS | N/A |  | 57,080 |
| Child Care and Development Block Grant | 93.575 | Hancock County Job and Family Services | N/A |  | 88,403 |
| Child Care and Development Block Grant | 93.575 | Hardin County Job and Family Services | N/A |  | 37,303 |
| Total Federal Expenditures CFDA 93.575 |  |  |  |  | 252,761 |
| Head Start | 93.600 | U.S. Dept. of Health and Human Services | 05CH8481-04-02 |  | 3,573,700 |
| Assets for Independence Demonstration | 93.602 | U.S. Dept. of Health and Human Services | 90EI0869/01 |  | 13,543 |
| Total U.S. Department of Health and Hum | an Services |  |  |  | 5,864,064 |
| U.S. Department of Homeland Security: |  |  |  |  |  |
| EFSP Van Wert County | 97.024 | Emergency Food and Shelter National Board Program | $\begin{array}{r} 34-6878-00 / \\ 35-6878-00 \end{array}$ |  | 1,935 |
| EFSP Defiance County | 97.024 | Emergency Food and Shelter National Board Program | 34-6730-00 |  | 1,125 |
| EFSP Paulding County | 97.024 | Emergency Food and Shelter National Board Program | 33-6834-00 |  | 2,300 |
| EFSP Fulton County | 97.024 | Emergency Food and Shelter National Board Program | $\begin{array}{r} 33-6746-00 / \\ 34-6746-00 \end{array}$ |  | 5,976 |
| EFSP Henry County | 97.024 | Emergency Food and Shelter National Board Program | $\begin{array}{r} 34-6766-00 / \\ 35-6766-00 \end{array}$ |  | 2,730 |
| EFSP Williams County | 97.024 | Emergency Food and Shelter National Board Program | 35-6888-00 |  | 1,158 |
| Total Federal Expenditures CFDA 97.024 |  |  |  |  | 15,224 |
| Total U.S. Department of Homeland Security |  |  |  |  | 15,224 |
| Total Expenditures of Federal Awards |  |  |  | 7,161,453 |  |

## 1. BASIS OF PRESENTATION:

The accompanying schedule of expenditures of federal awards (the Schedule) includes the federal award activity of Northwestern Ohio Community Action Commission, Inc. and Subsidiary under programs of the federal government for the year ended December 31, 2018. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance). Because the schedule presents only a selected portion of the operations of Northwestern Ohio Community Action Commission, Inc. and Subsidiary, it is not intended to and does not present the financial position, changes in net assets, or cash flows of Northwestern Ohio Community Action Commission, Inc. and Subsidiary.

## 2. SIGNIFICANT ACCOUNTING POLICIES:

(1) Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement.
(2) Northwestern Ohio Community Action Commission, Inc. and Subsidiary has elected not to use the 10\% de minimis indirect cost rate as allowed under the Uniform Guidance.
(3) There are no awards passed through to subrecipients.

Ref.
No. Program
Funding Source
Reporting Period

## FEDERAL PROGRAMS

(1) Child Care Food Program
(2) Child Care Food Program
(3) Child Care Food Program - Summer Food Service
(4) Food Assistance Employment \& Training 2017-139
(5) Homeless Crisis Response Program
(6) Continuum of Care OH0532L5E071500
(7) Richland Place
(8) Youth WIOA/CCMEP
(9) Weatherization Assistance Program D17-113
(10) Weatherization Assistance Program D18-113
(11) Housing Coordination Services
(12) Housing Coordination Services
(13) AFDC Fulton County
(14) AFDC Fulton County
(15) AFDC Auglaize County
(16) AFDC Auglaize County
(17) AFDC Williams County
(18) AFDC Defiance/Paulding Counties
(19) AFDC Defiance/Paulding Counties
(20) AFDC Defiance/Paulding Counties
(21) AFDC Defiance/Paulding Counties
(22) Home Weatherization Assistance H17-113
(23) Home Weatherization Assistance H18-113
(24) Home Weatherization Assistance Enhn. 18-HE-113
(25) HEAP Administration 18-HA-117
(26) HEAP Administration 19-HA-117
(27) HEAP Emergency 18-HE-217
(28) HEAP Emergency 19-HE-217
(29) HEAP Crisis Cooling 18-HC-217
(30) CSBG 1819-18
(31) AFDC Williams County
(32) AFDC Van Wert County
(33) AFDC Auglaize County
(34) AFDC Auglaize County
(35) AFDC Defiance/Paulding Counties
(36) AFDC Defiance/Paulding Counties
(37) AFDC Hancock County
(38) AFDC Hancock County
(39) AFDC Hardin County
(40) AFDC Hardin County
(41) Head Start 05CH8481-04-02
(42) Head Start Training \& Tech Asst. 05CH8481-04-02
(43) Assets for Independence
(44) EFSP Van Wert County 34-6878-00
(45) EFSP Van Wert County 35-6878-00
(46) EFSP Defiance County 34-6730-00
(47) EFSP Paulding County 33-6834-00
(48) EFSP Fulton County 33-6746-00
(49) EFSP Fulton County 34-6746-00
(50) EFSP Henry County 34-6766-00
(51) EFSP Henry County 35-6766-00
(52) EFSP Williams County 35-6888-00

Ohio Department of Education
Ohio Department of Education
Ohio Department of Education Fulton County Dept. Job \& Fam Serv. Ohio Development Services Agency U.S. Dept. of Housing \& Urban Devlp. Henry Metropolitan Housing Authority Williams County Dept. Job \& Fam Serv. Ohio Development Services Agency Ohio Development Services Agency Fulton County Dept. Job \& Fam Serv. Fulton County Dept. Job \& Fam Serv. Fulton County Dept. Job \& Fam Serv. Fulton County Dept. Job \& Fam Serv. Auglaize County Dept. Job \& Fam Serv. Auglaize County Dept. Job \& Fam Serv. Williams County Dept. Job \& Fam Serv. Defiance/Paulding Counties Cons. JFS Defiance/Paulding Counties Cons. JFS Defiance/Paulding Counties Cons. JFS Defiance/Paulding Counties Cons. JFS Ohio Development Services Agency Ohio Development Services Agency Ohio Development Services Agency Ohio Development Services Agency Ohio Development Services Agency Ohio Development Services Agency Ohio Development Services Agency Ohio Development Services Agency Ohio Development Services Agency Williams County Dept. Job \& Fam Serv. Van Wert County Dept. Job \& Fam Serv. Auglaize County Dept. Job \& Fam Serv. Auglaize County Dept. Job \& Fam Serv. Defiance/Paulding Counties Cons. JFS Defiance/Paulding Counties Cons. JFS Hancock County Dept. Job \& Fam Serv. Hancock County Dept. Job \& Fam Serv. Hardin County Dept. Job \& Fam Serv. Hardin County Dept. Job \& Fam Serv.
U.S. Dept. of Health \& Human Services
U.S. Dept. of Health \& Human Services U.S. Dept. of Health \& Human Services

Emergy. Food \& Shelter Nat. Brd. Prgm.
Emergy. Food \& Shelter Nat. Brd. Prgm.
Emergy. Food \& Shelter Nat. Brd. Prgm.
Emergy. Food \& Shelter Nat. Brd. Prgm.
Emergy. Food \& Shelter Nat. Brd. Prgm.
Emergy. Food \& Shelter Nat. Brd. Prgm.
Emergy. Food \& Shelter Nat. Brd. Prgm.
Emergy. Food \& Shelter Nat. Brd. Prgm.
Emergy. Food \& Shelter Nat. Brd. Prgm.

10/01/17-09/30/18
10/01/18-09/30/19
06/01/18-08/31/18
01/01/18-12/31/18
01/01/18-12/31/19
12/31/17-11/30/20
01/01/18-12/31/18
01/01/18-12/31/18
07/01/17-06/30/18
07/01/18-06/30/19
07/01/17-06/30/18
07/01/18-06/30/19
07/01/17-06/30/18
07/01/18-06/30/19
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11/01/17-03/31/18
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07/01/18-08/31/18
01/01/18-12/31/19
01/01/18-12/31/18
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07/01/17-06/30/18
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07/01/17-06/30/18
07/01/18-06/30/19
01/01/18-12/31/18
01/01/18-12/31/18
09/30/14-09/29/19
10/01/16-01/31/18
02/01/18-01/31/19
10/01/16-01/31/18
02/01/16-01/31/18
10/01/15-01/31/18
10/01/16-01/31/18
10/01/16-01/31/18
02/01/18-01/31/19
02/01/18-01/31/19

01/01/18-12/31/18

Ref.
No. Program

## DISCRETIONARY ACTIVITIES

(89) $\mathrm{BCI} \&$ Training Program
(90) Richland Place
(91) Unrestricted Programs
(92) Grant Funded Property and Equipment
(93) Emergency Payment Donations
(94) Corporate Activities
(54) Homeless Crisis Program S-L-17-6AQ-2
(55) PIPP Program 18-PA-117
(56) Housing Assistance Program S-R-15-6AQ-1
(57) Housing Assistance Program S-R-17-6AQ-1
(58) Supportive Housing Program S-Y-17-6AQ-1
(59) Partnership in Assistance to the Homeless
(60) Partnership in Assistance to the Homeless
(61) Home Repair Program
(62) Early Childhood Education \#073387
(63) Early Childhood Education \#073387
(64) Early Childhood Education \#40815
(65) Early Childhood Education \#40815
(66) Housewarming Program
(67) Housewarming Program
(68) United Way Williams County
(69) United Way Defiance County
(70) United Way Defiance County
(71) United Way Van Wert County
(72) United Way Van Wert County
(73) Untied Way Fulton County
(74) United Way Paulding County
(75) United Way Paulding County
(76) United Way Henry County
(77) Electric Partnership Program 18-EPP-14
(78) Toldeo Edison Energy Program
(79) Toldeo Edison Energy Program
(80) AEP
(81) Conscious Discipline Professional Development
(82) Campbell Soup Foundation
(83) Ohio Voices for Learning
(84) Financial Empowerment
(85) Financial Empowerment
(86) Financial Empowerment
(87) Housing Support
(88) Capacity Building

| Funding Source |  | Reporting Period |
| :--- | :--- | :--- |
|  |  |  |
| Ohio Development Services Agency |  | $01 / 01 / 18-12 / 31 / 19$ |
| Ohio Development Services Agency |  | $01 / 01 / 18-12 / 31 / 18$ |
| Ohio Development Services Agency |  | $03 / 01 / 16-02 / 28 / 18$ |
| Ohio Development Services Agency |  | $03 / 01 / 18-02 / 29 / 20$ |
| Ohio Development Services Agency |  | $01 / 01 / 18-12 / 31 / 19$ |
| Four County ADAMHS Board |  | $07 / 01 / 17-06 / 30 / 18$ |
| Four County ADAMHS Board |  | $07 / 01 / 18-06 / 30 / 19$ |
| Area Office on Aging of NW Ohio Inc. |  | $01 / 01 / 18-12 / 31 / 18$ |
| Ohio Department of Education |  | $07 / 01 / 17-06 / 30 / 18$ |
| Ohio Department of Education |  | $07 / 01 / 18-06 / 30 / 19$ |
| Montpelier Exempted Village Schools/ODE | $07 / 01 / 17-06 / 30 / 18$ |  |
| Montpelier Exempted Village Schools/ODE | $07 / 01 / 18-06 / 30 / 19$ |  |
| Cleveland Housing Network, Inc. |  | $07 / 01 / 17-06 / 30 / 18$ |
| Cleveland Housing Network, Inc. |  | $07 / 01 / 18-06 / 30 / 19$ |
| United Way of Williams County |  | $01 / 01 / 18-12 / 31 / 18$ |
| United Way of Defiance County |  | $07 / 01 / 17-06 / 30 / 18$ |
| United Way of Defiance County |  | $07 / 01 / 18-06 / 30 / 19$ |
| United Way of Van Wert County |  | $07 / 01 / 17-06 / 30 / 18$ |
| United Way of Van Wert County |  | $07 / 01 / 18-06 / 30 / 19$ |
| United Way of Fulton County |  | $01 / 01 / 18-12 / 31 / 18$ |
| United Way of Paulding County | $07 / 01 / 17-06 / 30 / 18$ |  |
| United Way of Paulding County | $07 / 01 / 18-06 / 30 / 19$ |  |
| United Way of Henry County | $06 / 01 / 17-05 / 31 / 18$ |  |
| American Electric Power / First Energy | $07 / 01 / 18-06 / 30 / 19$ |  |
| Toledo Edison Company | $06 / 01 / 17-05 / 31 / 18$ |  |
| Toledo Edison Company | $06 / 01 / 18-05 / 31 / 19$ |  |
| American Electric Power | $01 / 01 / 18-12 / 31 / 18$ |  |
| Various | $10 / 01 / 18-03 / 31 / 19$ |  |
| Campbell Soup Foundation | $04 / 01 / 18-09 / 30 / 18$ |  |
| Various | $01 / 01 / 18-06 / 30 / 18$ |  |
| Bryan Area Foundation | $02 / 16 / 17-12 / 31 / 18$ |  |
| Various | $11 / 01 / 17-12 / 31 / 18$ |  |
| Various | $10 / 01 / 18-12 / 31 / 19$ |  |
| Bryan Cmty Apts/Clay Meadows/Clinton Cir. | $01 / 01 / 18-12 / 31 / 18$ |  |
| Ohio Association of Foodbanks |  | $11 / 01 / 17-04 / 30 / 18$ |
|  |  |  |


| Various | $01 / 01 / 18-12 / 31 / 18$ |
| :--- | :--- |
| Various | $01 / 01 / 18-12 / 31 / 18$ |
| Various | $01 / 01 / 18-12 / 31 / 18$ |
| Various | $01 / 01 / 18-12 / 31 / 18$ |
| Various | $01 / 01 / 18-12 / 31 / 18$ |
| Various | $01 / 01 / 18-12 / 31 / 18$ |

# INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS 

Board of Directors
Northwestern Ohio Community Action Commission, Inc. and Subsidiary
Defiance, Ohio
We have audited in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States, the consolidated financial statements of Northwestern Ohio Community Action Commission, Inc. and Subsidiary (a not-for-profit organization), which comprise the consolidated statement of financial position as of December 31, 2018, and the related consolidated statement of activities and changes in net assets, functional expenses and cash flows for the year then ended, and the related notes to the consolidated financial statements, and have issued our report thereon dated September 10, 2019.

## Internal Control Over Financial Reporting

In planning and performing our audit of the consolidated financial statements, we considered the Northwestern Ohio Community Action Commission, Inc. and Subsidiary's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the consolidated financial statements, but not for the purpose of expressing an opinion on the effectiveness of Northwestern Ohio Community Action Commission, Inc. and Subsidiary's internal control. Accordingly, we do not express an opinion on the effectiveness Northwestern Ohio Community Action Commission, Inc. and Subsidiary's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's consolidated financial statements will not be prevented or detected and corrected on a timely basis. A significant deficiency is a deficiency, or combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be material weaknesses or significant deficiencies. Given these limitations, during our audit, we did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

## Compliance and Other Matters

As part of obtaining reasonable assurance about whether Northwestern Ohio Community Action Commission, Inc. and Subsidiary's consolidated financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a material effect on the determination of consolidated financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

## Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Northwestern Ohio Community Action Commission, Inc. and Subsidiary's internal control or on compliance This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering Northwestern Ohio Community Action Commission, Inc. and Subsidiary's internal control and compliance. Accordingly, this report is not suitable for any other purpose.

## Clark, Sochaefer, Hackett \& Co.

Springfield, Ohio

September 10, 2019

# INDEPENDENT AUDITORS' REPORT ON COMPLIANCE WITH REQUIREMENTS FOR EACH MAJOR FEDERAL PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE 

Board of Directors<br>Northwestern Ohio Community Action Commission, Inc. and Subsidiary<br>Defiance, Ohio

## Report on Compliance for Each Major Federal Program

We have audited Northwestern Ohio Community Action Commission, Inc. and Subsidiary's compliance with the types of compliance requirements described in the OMB Compliance Supplement that could have a direct and material effect on each of Northwestern Ohio Community Action Commission, Inc. and Subsidiary's major federal programs for the year ended December 31, 2018. Northwestern Ohio Community Action Commission, Inc. and Subsidiary's major federal programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

## Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts and grants applicable to its federal programs.

## Auditors' Responsibility

Our responsibility is to express an opinion on compliance for each of Northwestern Ohio Community Action Commission, Inc. and Subsidiary's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the compliance requirements referred to above that could have a material effect on the major federal programs occurred. An audit includes examining, on a test basis, evidence about Northwestern Ohio Community Action Commission, Inc. and Subsidiary's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major program. However, our audit does not provide a legal determination of Northwestern Ohio Community Action Commission, Inc. and Subsidiary's compliance.

## Opinion on Each Major Federal Program

In our opinion, Northwestern Ohio Community Action Commission, Inc. and Subsidiary complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal programs identified in the summary of auditors' results of the accompanying schedule of findings and questioned costs for the year ended December 31, 2018.

## Report on Internal Control Over Compliance

Management of Northwestern Ohio Community Action Commission, Inc. and Subsidiary is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Northwestern Ohio Community Action Commission, Inc. and Subsidiary's internal control over compliance with the types of requirements that could have a direct and material effect on each major program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Northwestern Ohio Community Action Commission, Inc. and Subsidiary's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirements of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a compliance requirement will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

## Clark, Schaefer, Hackett \& Co.

Springfield, Ohio
September 10, 2019

## Summary of Auditors' Results

## Financial Statements

Type of auditor's report issued:
Internal control over financial reporting:
Material weakness identified?
Significant deficiency identified not considered to be material weaknesses?

Noncompliance material to financial statements noted?
$\qquad$ Yes $\qquad$
___ Yes $\qquad$
$\qquad$ Yes
unmodified

## Federal Awards

Type of auditor's report issued on compliance for major programs:

Internal control over financial reporting:
Material weakness identified? $\qquad$ Yes $\qquad$ X

No
Significant deficiency identified not considered to be material weaknesses? $\qquad$ Yes $\qquad$ No

Any audit findings disclosed that are required to be reported in accordance with the Uniform Guidance? $\qquad$ Yes $\qquad$
Identification of major programs:

CFDA Number
93.600

Dollar threshold used to distinguish between Type A and Type B programs:

Auditee qualified as low-risk auditee?

Name of Federal Program or Cluster
Head Start
\$750,000
$\qquad$ No

## Financial Statement Findings

There were no findings or questioned costs relative to the financial statements.

## Federal Award Findings and Questioned Costs

There were no findings or questioned costs relative to federal awards.


